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## COMMUNITY SAFETY PARTNERSHIP

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THURSDAY, 12TH DECEMBER, 2013 at 12:00 HRS - CIVIC CENTRE, HIGH ROAD,  
WOOD GREEN, N22 8LE.

**MEMBERS:** Please see membership list set out below.

### AGENDA

1. **APOLOGIES**  
To receive any apologies for absence.
2. **URGENT BUSINESS**  
The Chair will consider the admission of any items of urgent business. (Late items of urgent business will be considered where they appear. New items of urgent business will be considered under item 17 below).
3. **DECLARATIONS OF INTEREST**  
Members of the Board must declare any personal and/or prejudicial interests with respect to agenda items and must not take part in any discussion with respect to those items.
4. **MINUTES (PAGES 1 - 6)**  
To confirm the minutes of the meeting held on 26 September as a correct record.
5. **TERRORISM UPDATE**  
To receive a verbal update from the Borough Commander.

### **MAIN ITEM**

7. **INTEGRATED OFFENDER MANAGEMENT (IOM) (PAGES 7 - 18)**  
An introduction will be provided by the Director of the IOM followed by a presentation by the IOM Strategic Lead. A discussion session will follow.

## **BUSINESS ITEMS**

9. **QUARTER 2 PERFORMANCE EXCEPTION REPORT (PAGES 19 - 26)**
10. **CRIME STATISTICS AND ASSESSMENT PRESENTATION (PAGES 27 - 42)**
11. **DELIVERY PLAN UPDATE - EXCEPTION REPORT (PAGES 43 - 64)**
12. **PROTOCOL FOR ALCOHOL-RELATED VIOLENCE (PAGES 65 - 72)**
13. **LONDON FIRE SERVICE - LONDON PROJECTS, FUTURE DIRECTION OF COMMUNITY SAFETY**  
An update from the Deputy Head of Community Safety

## **VERBAL ITEMS**

15. **NOEL PARK WEEK OF ACTION**
16. **SAFER NEIGHBOURHOOD BOARD**
17. **NEW ITEMS OF URGENT BUSINESS**  
To consider any new items of urgent business admitted under Item 2 above.
18. **ANY OTHER BUSINESS**
19. **DATES OF FUTURE MEETINGS**  
13 March 2014

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## Community Safety Partnership - Membership List

<b>ORGANISATIONS</b>	<b>N° REPS</b>	<b>NAME OF REPRESENTATIVE</b>
Haringey Council (Statutory Partner)		<b>Cllr Richard Watson</b> , Cabinet Member for Communities (Chair) <b>Cllr Goldberg</b> , Cabinet Member for Finance and Carbon Reduction <b>Cllr Martin Newton</b> <b>Lyn Garner</b> , Director, Place and Sustainability <b>Zina Etheridge</b> , Deputy Chief Executive <b>Stephen McDonnell</b> , AD Single Frontline <b>Jan Doust</b> , AD Social and Economic Regeneration <b>Lisa Redfern</b> , Director, Children and Young People's Service <b>Beverley Tarka</b> , Deputy Director Adult & Community Services <b>Dr. Jeanelle de Gruchy</b> , Director Public Health <b>Hazel Simmonds</b> , Interim Head Community Safety <b>Claire Kowalska</b> , Community Safety Strategic Manager <b>Marion Morris</b> , Drug & Alcohol Partnership Manager
Mental Health Trust	1	<b>Mark Landy</b> , Community Forensic Services Manager
Haringey Clinical Commissioning Group	1	<b>Jill Shattock</b> , Director of Commissioning
Haringey Metropolitan Police (Statutory Partner)	2	<b>Dr Victor Olisa</b> , Borough Commander (Vice-Chair) <b>Mark Wolski</b> , Supt Partnerships
Haringey Fire Service (Statutory Partner)	1	<b>Spencer Alden-Smith</b> , Borough Fire Commander
Haringey Probation Service (Statutory Partner)	1	<b>Andrew Blight</b> , Assistant Chief Officer, Probation
Homes for Haringey	1	<b>Paul Bridge</b> , Chief Executive
HAVCO	1	<b>Fitzroy Andrew (CE)</b>
London Assembly	1	<b>Joanne McCartney</b> , MPA
MOPAC	1	<b>Lynne Abrams</b>
Haringey Magistrates Court	1	<b>Stephen McAlister</b> , Deputy Justices' Clerk
Victim Support	1	<b>Tessa Newton</b>
<b>SUPPORTING OFFICERS</b>		<b>Claire Kowalska</b> , Community Safety Strategic Manager <b>Maria Fletcher</b> Committee Secretariat

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**Present:** Spencer Alden-Smith, Andrew Blight, Jan Doust, Zina Etheridge, Stephen McDonnell, Sharon Morgan, Tessa Newton, Jill Shattock, Hazel Simmonds, Beverley Tarka, Cllr Watson (Chair), Mark Wolski.

**In Attendance:** Althea Cribb, Peter de Bourg, Paul Senior, Simon Stone, Otis Williams,

<b>MINUTE NO.</b>	<b>SUBJECT/DECISION</b>	<b>ACTION BY</b>
<b>HSP76.</b>	<p><b>APOLOGIES</b></p> <p>Apologies for absence were received from Libby Blake, Mark Landy, Joanne McCartney and Cllr Newton.</p>	
<b>HSP77.</b>	<p><b>MINUTES</b></p> <p>The Chair welcomed Jill Shattock, Director of Commissioning for the Haringey Clinical Commissioning Group to her first meeting as a new member of the Partnership.</p> <p><b>RESOLVED</b></p> <ul style="list-style-type: none"> <li>• That the minutes of the meeting held on 13 June be agreed as an accurate record and signed by the Chair.</li> </ul> <p>Matters arising:</p> <ul style="list-style-type: none"> <li>• A presentation on crime statistics in the borough would be provided at the next CSP meeting and would incorporate British Transport Police (BTP) data. Officers confirmed that the BTP had been invited to join the town centre improvement project.</li> <li>• The Community Safety Strategy had been amended subsequent to the last CSP meeting, with the final draft approved at Full Council on 15 July.</li> <li>• A situation analysis had been completed analysing attitudes to PREVENT within the borough, the summary from which would be circulated to the CSP.</li> </ul>	Hazel Simmonds
<b>HSP78.</b>	<p><b>YOUTH OFFENDING SERVICE: ROLE, EXPECTATIONS, PERFORMANCE</b></p> <p>The Partnership received a presentation providing an overview of the Youth Offending Service (YOS) with a view to increasing awareness amongst CSP members of the structure of the service, key roles and responsibilities and an outline of the service offer provided. The presentation had been requested within the context of the serious ongoing concerns regarding performance in relation to key YOS KPIs, with the Chair emphasising the imperative of the service developing and</p>	

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implementing comprehensive improvement plans going forward in order to address the performance concerns.

The Partnership noted that innovative improvement work was underway within the service including taking part in a pilot project focussed on managing the transition of clients out of the service, the secondment of a probation officer, the development of a new assessment toolkit to assess the needs of service users to improve on the current national one in place. One of the aims of the new toolkit would be to facilitate the sharing of existing information held by different agencies with a view to promoting partnership working and enhancing good practice.

In response to a question, confirmation was provided that the YOS was currently at an early planning stage in relation to integrating services with the Integrated Offender Management (IOM) work stream and provided assurances that assimilating the model remained a key focus for the service going forward.

The Partnership queried the premise behind the allocation of YOS resources for the intervention team. Concerns were expressed regarding the provision of only a two day satellite service in the Keston Centre in Tottenham, with the remainder provided in Wood Green, in recognition that 60% of the team's cases lived in the Tottenham area. Officers confirmed that the service had previously been permanently based in Tottenham which had improved accessibility for the majority of clients. It was agreed that YOS officers should review the provision of the satellite service in order to assess whether it was sufficient and whether resources were being appropriately aligned to priorities.

Paul Senior

Officers were asked about the working links between the YOS and NHS mental health services, in the recognition that mental health issues were fairly prevalent amongst YOS service users. Confirmation was provided that some progress had been made through the introduction of an aligned mental health worker within the YOS assessment team, with the consequent result an exponential increase in the number of referrals to NHS mental health services. The subsequent difficulties in engaging young people with mental health services and ongoing staffing resource pressures in this area remained ongoing challenges.

The CSP was provided with a second YOS presentation covering quarter one performance data for the service. A copy of the presentation would be circulated to members. Positive trends evidenced included the downward trend in the number of first time entrants to the youth justice system linked to a number of factors including the introduction of a YOS triage system, a wider general reduction in crime levels, improvements in the secondary education offer and the updated borough Census data. It was agreed that the rate of young people entering the triage system and the subsequent reoffending level could serve as an important KPI for future monitoring by the Partnership in exploring and supporting the efficacy of the prevention element of the work of the service, particularly in acknowledgement of the current difficult funding position. Despite the good reduction observed within the borough to the level of first time

Paul Senior

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entrants, it was agreed that further liaison was required by YOS officers with their counterparts in the LB Hackney, who had managed to achieve a lower level, to see whether any lessons could be learnt and share good practice.

Paul  
Senior

The use of custody levels in Haringey, although showing a reduction compared to last year, remained the highest in London, particularly due to the correlation with the high reoffending rate in the borough. In response to the acknowledgement that there remained a problematic cohort of young people within the borough committing serious offences, officers advised that a benchmarking project would be undertaken to explore and analyse this group further and also to look at the work being undertaken in other local authorities, including Hackney, who were achieving a faster reduction in levels. An update on this project would be provided to the CSP. Work was also underway on a feasibility model for alternatives to custody, with a particular focus on education, an update on which would be provided to a future CSP meeting.

Paul  
Senior

Rates of reoffending in young people remained a concern within the borough, with levels sitting 9% above London performance although it was noted that levels nationally had increased since 2009. The Partnership was advised that some discrepancy had been observed between the information on reoffending held locally by the Council and the official data which originated from the Police National Computer system, with variance including the numbers in the cohort etc. Officers would be seeking to undertake a data matching exercise via the Youth Justice Board, particularly as should the official data be verified, this would signify that some young people in the cohort were not being engaged with the YOS. It was agreed that the YOS Management Board needed to seek resolution of this issue and report back to the CSP Chair.

Paul  
Senior

In response to a question, confirmation was provided that in order to explore underlying trends related to reoffending a piece of work was planned to assess the impact of external social factors in Haringey impacting on the reoffending rate. Cohorts were also tracked and analysed on an annual basis to identify key themes including ethnicity, location, nature of offence etc. This and other innovative work including groupwork projects such as weapons awareness etc, development of IOM and casework audits would form the basis for a YOS action plan in this area.

It was advised that an external consultant had also been commissioned to look at YOS and its interaction with other agencies. The final report had now been completed and would be circulated to the Partnership. The findings would feed into an improvement action plan. The YOS Management Board would take the lead on overseeing service improvements, reporting into the CSP Executive and the CSP as necessary.

Paul  
Senior

Although the Partnership recognised that significant performance challenges remained in the YOS area, the importance was emphasised

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	<p>of ensuring the general positive message of the achievement of an overall reduction in youth offending in the borough, now at the lowest level since 2002, was promoted as a good news story and one which the CSP could play an important role.</p> <p><b>RESOLVED</b></p> <ul style="list-style-type: none"> <li>• That the presentations be noted.</li> </ul>	All to note
<p><b>HSP79.</b></p>	<p><b>COMMUNITY SAFETY DELIVERY PLAN AND STRUCTURE - QUARTER 1 PROGRESS UPDATE</b></p> <p>The CSP considered an update report setting out progress to date against the annual partnership delivery plan, the priorities and action plan for which had now been signed off. Officers highlighted the positive news story of a reported increase in community confidence in community safety and policing. The Chair passed on his thanks for the hard work of the Partnership.</p> <p>The new PIs had been considered by the PMG at its last meeting. It had been agreed that future reports should profile performance against previous years data in order to take account of patterns of crime over a year.</p> <p>Although significant progress had been made in delivering the plan across strategic outcome areas, a number of areas of concern requiring additional monitoring had been identified. The LFB LIFE course had red flag status due to difficulties securing funding and also receiving referrals from key agencies. In light of this, the Head Frontline Services agreed to discuss with Council officers in liaison with Job Centre Plus opportunities to further promote the course.</p> <p>The June Stone Roses concert in Finsbury Park had resulted in a significant increase in theft from person offences over that period. Confirmation was provided that lessons had been learnt for implementation at future concerts.</p> <p>The Chair and Interim Head Community Safety would discuss the issues identified with the quality of information provided by the North Middlesex Hospital A&amp;E department with Jill Shattock offline.</p> <p><b>RESOLVED</b></p> <ul style="list-style-type: none"> <li>• That the update be noted.</li> </ul>	<p>Steve McDonnell</p> <p>Chair/ Hazel Simmonds</p>
<p><b>HSP80.</b></p>	<p><b>MOPAC AND PERFORMANCE MONITORING UPDATE (VERBAL)</b></p> <p>The CSP was updated that the final MOPAC grant agreement had been for legal checking, with a number of mistakes identified now rectified. The Chief Executive was now in a position to sign off the agreement in order to permit the release of funds. Strategic leads were already in place and it was anticipated that plans were on track for October</p>	



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	<p>implementation.</p> <p>In relation to the proposed MOPAC and Council funding for four IDVAs, it was advised that 3 IDVAs were currently in post. The current workload would be assessed in order to review the need for the additional post.</p> <p><b>RESOLVED</b></p> <ul style="list-style-type: none"> <li>• That the update be noted.</li> </ul>	
<p><b>HSP81.</b></p>	<p><b>OVERVIEW OF THE NEW ADULT SUBSTANCE MISUSE TREATMENT SERVICE</b></p> <p>The Committee received an information report updating on progress with the re-tendering of contracts to provide adult substance misuse services to local people experiencing drug and alcohol problems. The new contracts would serve to bring all the services within Council control inline with the transference of public health responsibilities and would be funded using MOPAC and public health grants.</p> <p>In response to a question, confirmation was provided that the re-tendering would achieve better value for money, with an anticipated saving of £200k achieved through rationalising the number of contracts and re-budgeting the services. The successful bidders were as follows: Contract Lot 1 (drugs) - BEH MHT, Lot 2 (alcohol) - HAGA and Lot 3 (recovery) - St Mungos and HAGA.</p> <p>It was advised that a transition process was in place to manage the transfer to the new contracts, with new services expected to be in place by January. Assurances were also provided that Integrated Offender Management (IOM) had been embedded throughout the treatment provision.</p> <p><b>RESOLVED</b></p> <ul style="list-style-type: none"> <li>• That the update be noted.</li> </ul>	
<p><b>HSP82.</b></p>	<p><b>PREVENT (PREVENTING VIOLENT EXTREMISM) WORK PLAN 2013-14)</b></p> <p>The Partnership received an update on the draft PREVENT delivery plan for 2013-14 including progress against key priorities. Partners were invited to submit any comments directly to Head Community Safety.</p> <p><b>RESOLVED</b></p> <ul style="list-style-type: none"> <li>• That the update be noted.</li> </ul>	
<p><b>HSP83.</b></p>	<p><b>ANY OTHER BUSINESS</b></p> <p>Safer Neighbourhood Board</p> <ul style="list-style-type: none"> <li>• Although clarification from MOPAC remained outstanding</li> </ul>	

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	<p>regarding the requirement to establish boards, a workshop session had been held to provide some advance preparation. An options paper was also being developed for consideration by the Chair and Borough Commander.</p> <p>MAC-UK</p> <ul style="list-style-type: none"><li>• An initial bid submitted for Lottery funding to run a MAC-UK project within one of the borough wards focussed on young people with mental health issues had been successful. Consideration was now being given to the evidence base underpinning the ward selection process and also the potential for match funding.</li></ul>	
<b>HSP84.</b>	<b>DATES OF FUTURE MEETINGS</b>	
	The next scheduled meeting would be on 12 December.	

# Haringey Integrated Offender Management Unit

**All Partners tackling offenders together:**

***To reduce reoffending by using a  
“Change or Challenge” Approach***

# What is Integrated Offender Management

- All partners tackling offenders together - local partners, both criminal justice and non-criminal justice agencies develop a multi-agency problem-solving approach by focussing on offenders, not offences.
- Delivering a local response to local problems - all relevant local partners are involved in strategic planning, decision-making and funding choices.
- Offenders facing their responsibility or facing the consequences - offenders are provided with a clear understanding of what is expected of them.
- Making better use of existing programmes and governance – gaining benefits from programmes such as the PPO, CJIT /DIP to increase the benefits and enable clarity around roles and responsibilities.
- All offenders at high risk of causing serious harm and/or re-offending are ‘in scope’ –with the intensity of management relating directly to severity of risk, irrespective of position within the criminal justice system or whether statutory or non-statutory.

# The IOM Model

It does not mean doing more for less, in fact the complete opposite:

IOM is about:

- Strengthening the Partnership and developing a shared vision
- Developing mainstream services to deliver better outcomes for the offenders and meet local priority need.
- Improved quality of interventions.
- Developing more effective data collection and information sharing processes
- Improved engagement and involvement with Youth Offending Service and Children & Families/Families First
- Improved engagement and involvement with the Mental Health Trust
- Improved engagement and involvement with the courts & prison
- Increasing involvement of the VCS in offender management and interventions

# Haringey IOM Partnership Initiative

At the core the new approach is:

- the delivery of a managed set of interventions sequenced and tailored to respond to the risks, harm and needs of the individual
- The key aim of disrupting the offender's criminal activity thereby reducing their re-offending
- Providing effective referral pathways and support programmes with a view to managing offenders across and out of their criminal career.
- Delivered to a single shared offender cohort Managed through a risk and harm matrix
- The total pooled partnership funding to support the IOM team is £673,000 p.a. (£2,692,000 over four years) plus MOPAC funding of £88,000 p.a. The IOM bid also overlaps with two further successful MOPAC bids for an enhanced DiP Programme of £321,000 and Integrated Gangs Unit of £245,000 which are an integral part of the co-located partnership model.

# Core Principles

The **principle objective** of Haringey's Integrated Offender Management

***To reduce reoffending by using a  
“Change or Challenge” Approach***

Integrated Offender Management **Core Principles:**

***To reduce reoffending by those offenders who cause the  
greatest harm using a multi-agency intelligence led  
approach based on “Change” offering the offender a real  
opportunity to resettle and rehabilitate or “Challenge”  
the prospect of effective catch and convict***

The governing ethos will be

**“change is always an option”**

# Haringey IOM Partnership Initiative

A single cutting edge co-located multi agency Offender Management Unit (OMU) consisting of

- Police
- Probation
- Council
- Drug Intervention Programme
- Gang Exit Team
- Other Pathway Partners

Linked to the:

- Integrated Gangs Unit,
- Youth Offending Services,
- Secure Estate
- Domestic Violence
- Mental Health
- Housing
- Job Centre Plus
- Voluntary sector providers



# Offender Management Unit Structure

Offender Management Strategic Lead  
Gareth Llywelyn-Roberts

IOM Operational Manager  
Joe Benmore

Police Sergeant  
Andrea Ireland

Gangs Operational Manager  
(Vacant)

Probation Officer  
Pat Gordon

Probation Officer  
Teena Lashmore

IOM PCs  
Jim Cooper

IOM PCs Jane  
O'Flanagan

Gang Workers  
(Vacant)

Gang Workers  
(Vacant)

IOM Non-Stat Officer  
Jan Nixon

Admin Officer (0.5)

YOS PCs  
Yus Rayif

IOM PCs  
Louise Roberts

Gang Exit Project  
Caseworker  
Mark Abrahams

CST project  
Officer (0.5)  
Jack Dunton

Admin Officer (0.5)  
(Vacant)

IOM Prison Link Officer  
– Holloway  
(From 01/04/14)

YOS PCs)  
Chrissie Hartness

Gang Unit  
Mark Dale

Analyst /  
Researcher\*

ASBAT Officer  
Mike bagnall

IOM Prison Link  
Officer Pentonville  
Jason Brown

CJIT Officer

YOS SYV Worker  
Daniel James

YPA sexual  
Exploitation

CJIT Officer

Young Victims  
Worker  
Dianna Batchelor

## Support Services & Pathways

Youth  
Offending  
Partnership

Housing  
Shaun Needham  
Steve McNight

Forensic Services  
Psychologist  
Mark Landy

Job centre Plus  
Sukhbinder Dhillon

Families First  
Services

Drug & Alcohol  
Partnership

# What Does It Mean In Practice?

- Strengthening the Pathways (services & interventions)
  - Developing a triage system to access service
  - A through-the-gate or meet-at-the-gate service for all IOM offenders
  - Accessing appropriate training, education and employment
  - Accessing accommodation, treatment and benefits.
  - Increased access to counselling and psychological support services
- Cohorts and Offender Groups
  - PPOs and potential PPO's the matrix doesn't pick-up due to technicalities
  - Non-statutory non-drug using offenders
  - Offenders exiting statutory services who still require support
  - Offenders with mental health and dual diagnosis issues
  - Offenders in the early stages of prolific offending aged 11- 25 (emerging, transitional and associating), especially those with gang affiliations
  - The acquisitive crime cohort and violent offenders
  - There is also a cross cutting theme of those involved with ASB and gangs.
  - The innovative part is working to reduce female offenders in the system and developing an IOM approach to meet their needs.

# Building Capacity

Case managers	2012/13 Baseline		2013/14		2014/15		2015/16		2016/17	
	fte		fte		fte		fte		fte	
	FTE	Case max	FTE	Cases max	FTE	Cases max	FTE	Cases max	FTE	Cases max
<b>MOPAC FUNDED</b>										
IOM Officer (Pentonville)	0.5	12	1	25	1	25	1	25	1	25
IOM Officer (Female Prison)					0.5	14	0.5	14	0.5	14
Non Stat officer	0.6	8	0.6	12						
FCIS			0.4	5						
<b>Sub total</b>	<b>1,1</b>	<b>20</b>	<b>2</b>	<b>42</b>	<b>1.5</b>	<b>39</b>	<b>1.5</b>	<b>39</b>	<b>1.5</b>	<b>39</b>
CJIT Workers (see DIP Bid 2)	1	15	2	30	2	40	2	50	2	50
Gang Worker (see Integrated Gangs Bid 3)			1	25	1	25	1	25	1	25
<b>Sub total</b>	<b>2.1</b>	<b>35</b>	<b>5</b>	<b>97</b>	<b>4.5</b>	<b>104</b>	<b>4.5</b>	<b>114</b>	<b>4.5</b>	<b>114</b>
<b>PARTNERSHIP FUNDED</b>										
Mental health Team					1	12	1	12	1	12
YOS			0.5	6	0.5	12	0.5	12	0.5	12
Probation officers	2	25	2	50	2	60	2	60	2	70
Police constables	1	10	2	21	2	40	3	60	3	60
Alcohol Worker					0.5	12	0.5	12	0.5	12
Voluntary Sector					1	10	1	10	2	30
<b>Total</b>	<b>5.1</b>	<b>70</b>	<b>9.5</b>	<b>174</b>	<b>11.5</b>	<b>250</b>	<b>12.5</b>	<b>280</b>	<b>13.5</b>	<b>310</b>

# IOM Targets and Outcomes

## **Core Outcomes**

- Reduce re-offending by 40% over four years
- Contribute to reducing crime by 20% over four years (MOPAC 7)
- Reduce the number of females re-entering custody by 20%
- Deliver better outcomes for offenders by developing a case work plan that will deal with employment, training, health and accommodation issues

## **Targets/Monitoring**

- The number of offenders who gain stable accommodation
- The number of offenders who gain stable employment
- The number of offenders who enter into training/education
- The number of offenders who reduce their drug and alcohol use

# Overlaps and links

- Direct links into the work of the YOS and the Prevention programmes with a focus on reducing serious youth and gang violence to minimise its impact on young people and ensuring a seamless transition in interventions from young offenders to adults.
- Integrated Gangs Unit Initiative
- Drug Intervention Programme (DIP),
- DV applications - focus on reducing the levels of domestic violence within our community, its links to social economic factors, re-offending rates and drug & alcohol misuse;
- Families First (Troubled Families)
- Health agenda.
- Understanding and tackling the impact of mental health issues that are underlying factors related to offending

# Questions/Discussion



**Meeting:** Community Safety Partnership Board

**Date:** 12<sup>th</sup> December 2013

**Report Title:** Q2 performance highlight and exception report

**Report of:** Hazel Simmonds, Interim Head of Service

**Report author:** Claire Kowalska, Community Safety Strategic Manager

### **1. Purpose of the report**

- To report on performance against key indicators
- To report the main highlights and areas of concern

**N.B** This report should be read in conjunction with the appended performance chart

### **2. State link(s) with Other Plan Priorities and actions and /or other Strategies**

2.1. Addressing the prevention and reduction of crime, the fear of crime, the harm caused by drugs and alcohol; anti-social behaviour and reducing re-offending are priorities that sit under the Council Plan. These remain top priorities for residents

### **3. Recommendations**

- That the board note key changes, trends and mitigation since Q1 against the key indicators

### **4 Performance highlights**

4.1 Local confidence in policing is up from 50% to 59% and within a percentage point of reaching our CSP agreed target. Local perceptions of how well the council and police deal with crime and ASB have also improved by 4% to 58%. Swift and effective attention by partners to visible problems in certain locations (e.g. Wood Green High Road) remains important for maintaining this performance.

4.2 Haringey is performing well against the crime targets referred to as the MOPAC 7 – see attached RAG chart. Some areas such as robbery and residential burglary are among the best performance in the MPS. However, burglary is showing a significant increase in Q3 against last

year's trend placing the year- end target at risk. This will be a priority in Q4.

- 4.3 Performance for opiate users being stable and for non-opiate users has improved significantly to 49% and is in the top performing quartile for comparable borough's whilst improving baseline performance. The reoffending rate for the DIP cohort is significantly better than the London and England rate and has a positive direction of travel. The new more integrated and recovery focused service provision will be in place by January 2014 which will further improve performance.
- 4.4 Haringey is on track to achieve the increase in IOM cohort cases dealt with and will achieve the end of year target. An IOM Strategic Lead is now in post, recruitment is complete, full co-location is imminent and the integrated offender management programme is being driven forward. A significant increase in the cohort will be achieved as a result of the work being undertaken by this role the end of year target will be exceeded by the end of Q3.
- 4.5 The proportion of ASB repeat and vulnerable victim cases successfully resolved by the partnership group has increased from 80% to 94%.
- 4.6 The available data show that the number of first time entrants to the youth justice system continues to fall and is still performing better than the group of statistical neighbours. However, re-offending rates continue to increase, which has also been seen across comparable boroughs. This is contrary to local analysis where it shows a re-offending rate of 43%.
- 4.7 The Barnet, Enfield and Haringey Mental Health Trust has confirmed that Haringey will be announced as a London pilot site for a new NHS England operating model for police and court liaison and diversion. The service will be for all ages and will divert vulnerable clients and those affiliated with gangs towards a range of health and social care interventions. This will directly support our reducing re-offending priorities. Their current service is touched 2,115 people in Q2 against a baseline of 448.

## **5 Exceptions and planned mitigation**

- 5.1 'Theft from person' offences saw a substantial hike, accounted for by the impact of offences and false reporting during the major Stone Roses concert earlier in the year. Further pressure in this area is due to theft from shops, mainly on Wood Green High Road.

Changes have been made to the policing of major concerts along with effective messages about false reporting of theft e.g. of mobile telephones. Police and partners are working together to target specific shops in Wood Green through joint tasking. The Council is starting to invest in an expanded town centre management team and the Community Safety Team and police are working to build a business crime partnership in the interim.



5.2 The percentage of youths re-offending remains high against expectation and in comparison with both London and the family group. This is a top priority and the subject of a new policy exchange between Haringey Council and the Ministry of Justice. Latest data from the YOS show a slight reduction.

Colleagues from the Youth Justice Board have worked with Haringey recently and are analysing data against national figures and other demographics. Haringey appears to be outperforming other boroughs at some stages and not others. Meeting the needs of specific local clients will also be a focus. The outcome will be communicated with clear actions in due course.

5.3 Serious youth violence figures recorded on the chart are police figures and include youth violence committed by non-residents within the borough. This is seeing a worsening trend and requires further analysis to be brought to tasking discussions. The picture for violence committed by Haringey youths shows a significant downward trend from 336 in 2011 to 146 in 2013 (violence against person YOS annual data).

5.4 Q2 saw an increase in 'theft from motor vehicles' despite an overall downward trend which is still on target to achieve the year-end target. Much of this is reported as being in the west of the borough and still linked to valuable goods being left on display. This is being addressed through targeted messages which have been successful in the past.

5.5 The percentage of repeat referrals to the multi-agency domestic violence conference (MARAC) is missing the agreed target by a considerable margin. However, Haringey's 13.5% repeat referrals compare favourably with the London average of 21%. The 5% reduction target was agreed on the 2012/13 outturn of 7% and set before the work took off. The MARAC Co-ordinator has subsequently been proactive and has increased overall referral pathways. The DVGB Co-ordinator will be working closely with third sector partners over the coming months. This target will need to be revisited ahead of next year.

5.6 The gang-related work and integration is still in a transitional phase with barriers remaining around mapping, data extraction and analysis, meaning that the partnership has further work to undertake to get the full picture. There are challenges with the education and employment target for those exiting gangs due to the complex needs of the cohort, a number of whom are in custody or excluded from work due to their immigration status. This may need to be amended with respect to defining an 'eligible cohort' and a more appropriate target for this complex cohort.

5.7 The Peer review recommendations are being worked through and it has been proposed that a Governance group be established to oversee this work and the developing work of the unit. The current IOM board is seen as an appropriate grouping to undertake this function.

Recruitment to the main roles is complete but key gang workers have not yet taken up their posts. The partnership is seeking to strengthen its analytical capacity and has also commissioned research into the links between organised crime and street gangs.

Haringey is through to the final stage of a Big Lottery bid with MAC UK to become the 4<sup>th</sup> pilot in London to introduce focused mental health related outreach work for gangs. The result will be disclosed in January. The Community Safety Team will work with the team from MOPAC on a regional and local strategic approach during Q4.

5.8 There has been an increase in ASB incident (CAD) calls to the borough police but this coincides with a spike in the summer months during the 'Summer Initiative'. A new system of logging, tracking and reporting progress against ASB complaints is being introduced and managed via the Council's ASBAT team. Trends in ASB are being monitored regularly at police and partnership tasking.

Outcome	CSP Leads	Portfolio holder	Data owner	Key performance indicator	2012/13 Outturn / Baseline	2013/14 profiled targets				2013/14 Target	Performance Q1 2013/14	Performance Q2 2013/14	Dirction of travel	Commentary	
						Q1 Target	Q2 Target	Q3 Target	Q4 Target						
MOPAC 7	Victor Olisa (Haringey MPS Borough Commander)	Supt Mark Wolski & Hazel Simmonds (Interim Head of Community Safety)	Karl Thomas (Police BIU) & Peter de Bourg (Business Intelligence Team, LBH)	Burglary offences	3,149	699	734	799	760	2,992 (5% reduction)	646	630	↑	Cumulative performance shows Burglary has fallen by 22.6% (373 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG recorded smaller reduction of 7.6% and 4.4% respectively. Compared to Q1 burglary has fallen slightly by 2.5% or 16 fewer offences. However, there has been a rise in residential burglaries since the end of Q2 which corresponds with an opposite trend at this time last year meaning this target is at risk and will be a priority in Q4.	
				Robbery offences	1,049	303	260	213	222	997 (5% reduction)	272	224	↑	Haringey's Robbery rate of 1.94 per thousand population is just above the MPS and MSG rates of 1.85 and 1.81 respectively. Cumulative performance shows Robbery has fallen by 20.6% (129 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw smaller reductions of 15.4% and 12.4% respectively.	
				Theft from motor vehicle offences	2,619	683	606	595	604	2,488 (5% reduction)	549	643	↑	There was an increase in theft from vehicles in Q2 which rose by 17% (94 additional offences). This was more prevalent in the west of the borough and possibly linked to offending in neighbouring Barnet. This has resulted in Theft from MV offences missing the Q2 target of 606 offences by 6% - <b>however the trend for the cumulative Apr-Sep 2013 period was down by 18.2% compared to the same period last year, greater than both the London and MSG reductions of 6.4% and 6.9% respectively and remains green against the year end target.</b>	
				Theft of motor vehicle offences	873	221	231	225	196	873 (maintain)	206	225	↑	Haringey's Theft of MV rate of 1.69 per thousand population is greater than both the MPS and MSG rates of 1.28 and 1.25 respectively. Cumulative performance shows Theft of MV offences has fallen by 7.5% (35 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw slightly higher reductions of 9.5% and 10.6% respectively. Compared to Q1 Theft of MV has risen by 9.2% or 19 additional offences	
				Theft from a person offences	1,231	276	238	356	262	1,133 (8% reduction)	463	334	↓	The Stone Roses concerts resulted in a surge in crime in Finsbury Park which contributed to a 58% spike in Theft from person offences compared to Q1 2012. Police have confirmed the spike was due to the concerts on June 7 and 8, with 98 allegations of mobile phone theft made alone - some of which are believed to be the work of organised criminal gangs. As result of this Haringey is unlikely to attain its annual target of 1133 (8% reduction). Following this spike, Theft from person offences fell significantly by 28% (129 fewer offences) to 334 in Q2 compared to Q1 however this is still significantly above the Q2 average of 235 offences over the last three years	
				Criminal damage offences	1,940	539	514	468	420	1,940 (maintain)	448	448	↑	Haringey's Criminal damage rate of 3.51 per thousand population is greater than the MPS rate of 3.38 but below the MSG rates of 3.96. Cumulative performance shows Criminal damage fell by 15.9% (170 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw smaller reductions of 8.7% and 3.5% respectively. The number of offences in Q2 has remained unchanged.	
				Violence with injury offences	2,200	556	555	499	459	2,068 (6% reduction)	482	514	↑	Haringey's Violence with injury (VWI) rate of 3.9 per thousand population is above both the MPS and MSG rates of 3.49 and 3.83 respectively. Cumulative performance shows VWI fell by 17.9% (217 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw significantly smaller reductions of 6.3% and 1.2% respectively. Compared to Q1 VWI increased by 6.6% or 32 more offences but is green against the target.	
Outcome 1: Rebuild and improve public confidence in policing and maintaining community safety	Supt Mark Wolski & Stephen McDonnell (Deputy Director, LBH)	Hazel Simmonds (Interim Head of Service, CST) & Cl Jane Easton,	Zoe Robertson (Council single frontline survey)	Community confidence in dealing with crime and anti-social behaviour (percentage of residents who feel the council and police are dealing with crime and anti-social behaviour effectively)	54%	59%	59%	59%	59%	59%	54%	58%	↑	Q2 performance has increased by 4% to 58% within 1% of its target changing from red to amber status (within 5% of its target). Good news and now up to 5%. Lots of joint targeted work in particular areas, hoping to see a leap of 3-4% over the next quarter. Linked to BWF work and the Duggan inquest - there is a team actively on the estate and using street a week process to speak to every resident.	
			MPS Karl Thomas (Police BIU)	Community confidence in policing	50%	55%	55%	55%	55%	(55%)	55%	59%	↑	Community confidence in policing has also risen by 4% to 59% in Q2 exceeding its target by 4% A local target of 60% has been set in agreement with police	
Outcome 2: Prevent and minimise gang-related activity and victimisation	Supt Stephen Clayman	Senior policy officer in CST (Gangs) / Integrated Gangs Manager - to be recruited	Jack Duncton (Project Support, CST)	Reduce re-offending by the Gang Exit Team						20% over 4 years		see comments		This work is in transition and a baseline for the coming few years is under development. There is further work to be done on pulling together the matrix and improving data collection. The initial cohort under contract to NACRO was showing a re-offending rate of 76.5% at end Q2	
				Increase number of cases under the integrated gangs unit	New indicator	49	56	63	70	70	49	54	↑	The Project is working with 54 young people involved in gangs, and is on track to work with 70 young people by the end of the year. Local research has been commissioned to better understand the links between organised crime and street gangs. Community Safety has recruited an interim member of staff with gang-related expertise who is implementing the recommendations of a peer review and working closely with the IOM Strategic Lead.	
				Proportion of the Gang Exit caseload who are engaged in education, employment or work experience	New indicator						60% over 4 years		see comments		The current figure is based on a limited number of cases as data sources are still being mobilised. The Integrated Gang team is due to be fully operating from January 2014. The initial cohort under contract with NACRO contains 22 people; 35% of whom were meeting this target at end Q2 but only a percentage of this group is eligible for work or employment due their immigration status or their being in custody. Due to the nature of the cohort being dealt with the target does not appear appropriate and will be monitored with a view to renegotiating the target for 2014/15.
				Develop the partnership response to reducing reoffending through an integrated approach									see comments	↑	Gang workers to report through a single management structure to an Operational Manager as part of Haringey's IOM-developed partnership strategy and referral pathways
Outcome 3: Break the cycle of domestic and gender based violence (DGBV) by	Dr Jeanelle de Gruchy (Director of Public Health)	Althea Cribb (DGBV Strategic Lead, CST)	Nia Services (IDVA) Standing together (MARAC) Police (repeat victimisation)	% of closed IDVA cases (Nia target)	New indicator	75.0%	75.0%	75.0%	75.0%	75.0%	97%	100%	↑	Key IDVA service now up and running. Further capacity will be subject to evaluation	

Outcome	CSP Leads	Portfolio holder	Data owner	Key performance indicator	2012/13 Outturn / Baseline	2013/14 profiled targets				2013/14 Target	Performance Q1 2013/14	Performance Q2 2013/14	Dirction of travel	Commentary	
						Q1 Target	Q2 Target	Q3 Target	Q4 Target						
Violence (DGBV) by working in partnership to promote healthy and safe relationships			victimisation) Hearthstone (repeat victimisation)	DV: proportion of referrals to the MARAC which are repeat referrals	7%					2.0%	17.0%	13.5%		In Q2, 13.5% of referrals to MARAC were repeat referrals against a target of 2%. The national and London averages are 24% and 21% respectively. This target was set before the intervention levels increased. An additional focus on the MARAC will have led practitioners to be more proactive in referring victims. An audit is being planned in December to look at the outcomes of the MARAC and assess the impact the process has for victims. This target should be reviewed before year end.	
				DV: percentage of victim-survivors who do not withdraw from the criminal justice process (Nia target)	Not available	80.0%	80.0%	80.0%	80.0%	80.0%	75.0%	73.0%	see comments	Additional IDVA workers will now be working with a higher caseload and percentage outcomes will be more challenging to meet.	
				Uptake of accredited perpetrator programmes (FROM 2014/15)	New indicator									see comments	Starts next financial year
				Repeat victimisation (MPS)	New indicator									see comments	These data are now available from the MPS Centre. DGBV Lead to work with the police to progress this as part of Operation Dauntless.
				Repeat cases (Hearthstone)	To be confirmed						Baseline to be set	17.5%	22.6%		This is not yet recorded for every case but will be going forward. Indicator title changed to Repeat cases and a baseline needs to be set from next year.
Outcome 4: Reduce re-offending (including a focus on transition from youth to adult)	Andrew Blight, ACO Probation (adults) Supt Stephen Clayman (youths)	Gareth Llywelyn-Roberts (IOM Strategic Lead), Marion Morris, DAAT Strategic Lead (DIP Lead), Public Health	Gizel Hulusi (London Probation Trust)	increase the Integrated Offender Management cohort from 70 to 310 cases (by 25 in year 1)	70	76	82	88	95	95	75	81		The IOM cohort has increased by six in Q2 2013 taking the total cohort to 81 against an end of year target of 95. This is on track and will achieve the end of year target. An IOM Strategic Lead is now in post and a significant increase in the cohort will be achieved as a result of the work being undertaken by this role the end of year target will be exceeded by the end of Q3.	
				Reduce re-offending for the IOM cohort by 40% over 4 years	New indicator						40% over 4 years		see comments		The re-offending data for the IOM cohort previously available through the London Probation Trust is no longer available on a borough basis. The borough specific reporting process is being developed and the data will be available for the end of Q3. The ID-IOM IT system will also be made available to boroughs by the Home Office from December and will provide the re-offending data through standardised reports. Investigated in Q4
				Reoffending rate (early estimate) for the DIP cohort	21%				20% (12 month period)	20% (12 month period)	24%	22%		This is a 4 year target and must be viewed as a trend with the overall direction of travel being positive. Performance is significantly better than the London and England rate of 26% and 27% respectively. Four year end target position is 10% and we are on track for this to be achieved.	
				Reduce the number of females re-entering custody (IOM cohort)	New indicator					20% over 4 years		see comments		The IOM cohort now includes a small number of female offenders for the first time. The case management and referral process for women, who often have specific needs, are in development and the number of females in the cohort will be increased from April 2014 when the Holloway Prison link worker is in place. The cohort is currently too small to make monitoring valid and will be monitored and updated as the female IOM caseload increases.	
				Successful Drug Completions - Opiates	13.7%					11% - 14%		13.8%		Performance for opiate users stable and for non-opiate users has improved significantly. The target over the 4 year period is to be within top quartile ranges among statistically comparable boroughs whilst improving from baseline performance. (Note if the top quartile range changes over this four year period then the target would be adjusted to reflect this but would still be within the top quartile range).	
				Successful Drug Completions - Non Opiates	39.8%					44% - 55%		48.6%		Following a re-tender, new service provision will be in place by January 2014 and will be more integrated and recovery focused.	
Outcome 5: Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime and theft)	Supt Mark Wolski & Stephen McDonnell (Dep Director, LBH)	Otis Williams, Senior Policy Officer	Karl Thomas (Police BIU) & Peter de Bourg (Business Intelligence Team, LBH)	Incidents of anti-social behaviour - number of ASB-related CAD calls	12,392	3,358	3,362	2,565	2,293	11,772 (5% reduction)	3,091	3,756		Slight increase against profiled target but this follows a 28% reduction in 2012/13 compared to 2011/12 and a 12% fall in Q1 this year compared to Q1 2012. The summer ASB initiative contributed to this. Cumulative performance for Apr-Sep 2013 shows no change (6,620 incidents or 16 fewer compared to last year)	
				ASB repeat calls to police (10 or more calls within a 24 week period)	12 (out of 584)	11	11	11	11	11 (7% reduction)	10	12		New ASB Pod launched June 24 as part of the police's new case management approach the ASB related emergency calls. Includes 4 dedicated officers identifying possible repeat victim cases. This has led to an increase in the number of ASB calls considered	
				ASB victims and witnesses supported by Victim Support	New indicator	-	5	15	15	Originally 60 project now to commence q3 = revised target of 35		see comments		ASB Victims Worker recruited and commenced role at the end of Q2 (30.09.13). Performance update to be provided for Q3 and Q4 in due course	
				Community confidence in dealing with ASB (Victim Support satisfaction survey)	New indicator	-	-	-	-	Baseline to be set in current year (q3&4) then 2% target increase from year 2		see comments		As above	
				ASB: number of successful outcomes at court supported by victims coming forward	New indicator	-	-	-	-	Baseline to be set in current year		see comments		As above	
				Proportion of ASB Partnership Action Group cases that are successfully resolved	55% (18/33)	60%	60%	60%	60%	60%	80.0%	94.5%		The number of ASBPAG cases in Q2 increased by 2 to 37 and the proportion of cases also increased by 15% to 94.5%. Both Q1 and Q2 are exceeding their annual target of 60%	

Outcome	CSP Leads	Portfolio holder	Data owner	Key performance indicator	2013/14 profiled targets				2013/14 Target	Performance Q1 2013/14	Performance Q2 2013/14	Direction of travel	Commentary	
					2012/13 Outturn / Baseline	Q1 Target	Q2 Target	Q3 Target						Q4 Target
Outcome 6: Deliver the Prevent Strategy	Spencer Aldensmith (LFB Commander)	Leon Joseph, PVE Lead	Performance will be monitored through the delivery plan and quarterly via the Home Office. Milestones will be agreed for all additional HO funded projects	Performance will be monitored through the delivery plan and quarterly via the Home Office. Milestones will be agreed for all additional HO funded projects	-	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	On track	↑	Delivery Plan signed off by (HPDG) and presented to CSP and Home Office. 3 funded projects were awarded to start in Dec as agreed. Training delivered in September YOS; Families First Team; Training delivered in October; CYPs First Response, Libraries Single Frontline Enforcement; Training delivered in November; Homes for Haringey, Fire brigade; Training to be delivered in January/Feb/Mar: ASBAT Team, Homes for Haringey; Haringey Secondary Schools; School Nurses and Health Visitors; Trading Standards. Channel Panel Review complete. Community Safety Chair installed (Manager of Community Safety)	
Youth offending	YOT		Steve Milne (YOS Analyst)	First time entrants to the Youth Justice System (Rates per 100,000 of 10-17 year olds. Rolling year data)	690					1,436 (243)	601 (143)		↑	These are the latest data. The number of first time entrants has continued to decrease. This is much lower than the family average. Less young people are entering the youth justice system. This is due to the success of the Triage service which diverts low-tariff offenders. There has also been a reduction in the number offences committed
				Use of custody for young offenders (Rate per 1,000 of 10-17 year olds. Population = 23,370)	1.94 (46)					2.57 (50)	2.11 (50)		↑	This is the latest data. There were 4 more custodies than the previous period. However, the rate is much lower than previous years. Despite a reduction of offences the gravity of seriousness of offences is higher than previous years. Custody panels meets regularly to discuss those at risk of custody.
				Youth reoffending rate (YOS clients)	44.7% (Oct09-Sep10)	41.0%	41.0%	41.0%	41.0%	41.0%	49.5% (Oct10-Sep11)		↓	The latest available data for the youth re-offending rate are two years old and should be considered alongside local information. Published data for Haringey ws that 49.5% of offenders in the October 2010 to September 2011 cohort reoffended compared to 44.7% for the previous full year. Similar increases have been seen across our Statistical Neighbours, though Haringey's rate remains higher than the group average Re-Offending rates continue to increase to their highest ever level. This is contrary to local analysis where it shows a re-offending rate of 43%. The YJB have contacted to organise a matching exercise with the Police data. Due to decrease in first time entrants the caseload consists of a smaller yet more complex group with far more challenging issues.
	Mike Landy (BEH Mental Health Trust)		Mark Landy, MHT	Forensic mental health assessments in Haringey police stations					448	1,109	2,115	↑	Haringey is soon to be announced as a London pilot for police and court liaison for all age groups and to include gangs and clients with a range of vulnerabilities	
				Serious youth violence offences	181	47	49	35	40	172 (5% reduction)	54	60		Serious Youth Violence (SYV) measured by the police has increased by 6 (11.1%) to 60 offences in Q2 over Q1, missing its Q2 target by 23%. Significant reductions in Q3 and Q4 are required in order to achieve the annual target of 172 (5% reduction). Cumulative performance shows SYV has increased slightly by 7.5% (8 offences) to 114 in Apr - Sep 2013 compared to the same period last year. London saw a greater increase of 14.1% during the same period. YOS data show a positive trend for resident youths.

Key	
	Missing target by more than 10%
	On target
	Up to 10% over target
	Positive direction of travel
	Negative direction of travel

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# Haringey Community Safety – Performance Overview

Community Safety Partnership  
12<sup>th</sup> December 2013

[www.haringey.gov.uk](http://www.haringey.gov.uk)

# How crime is recorded

- Two methods of reporting crime:
  - Police recorded crime – crime reported to the police
  - Through the Crime Survey in England and Wales (CSEW) – this shows that about 40% of crime not reported

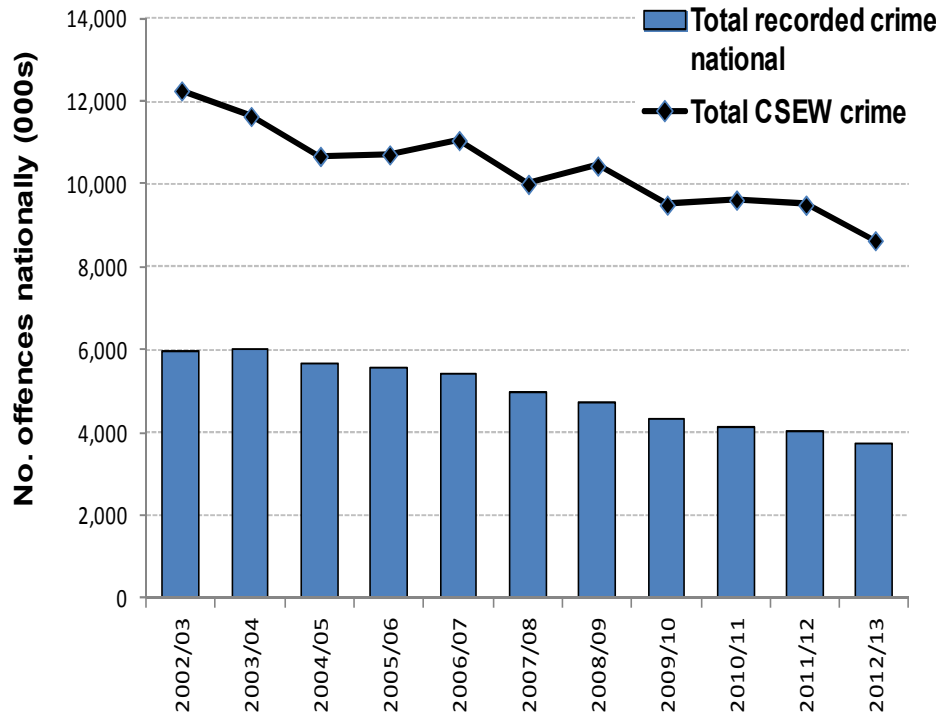




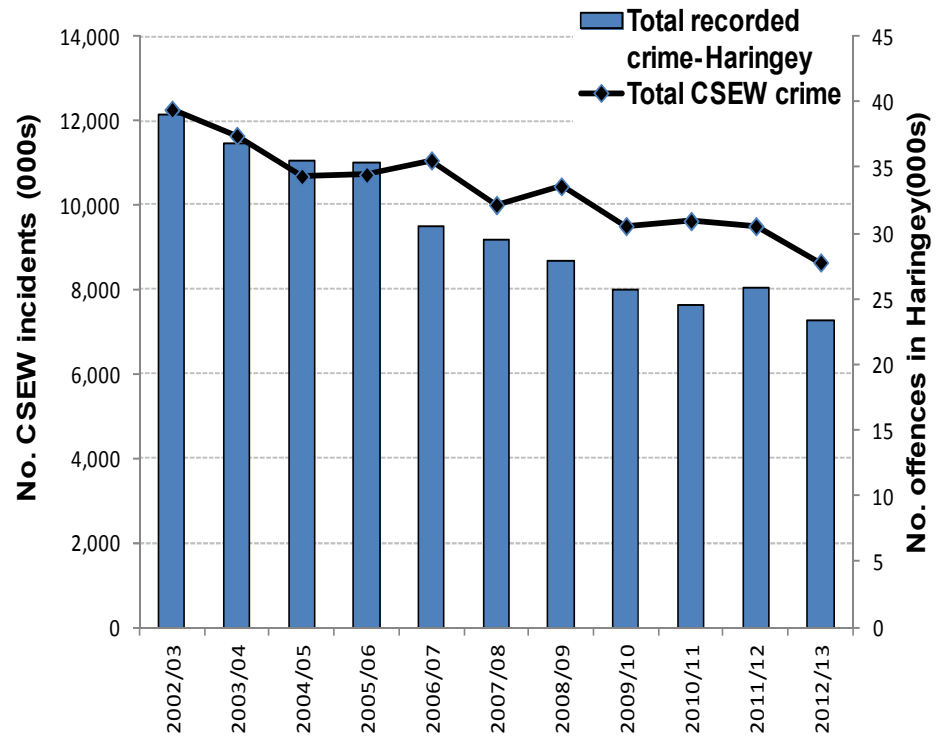
Haringey Council

# Overall level of all crime

Trends in national police recorded crime and Crime Survey in England & Wales (CSEW) 2002/03 to 2012/13 (thousands)



Trends in Haringey recorded crime and Crime Survey in England & Wales (CSEW) 2002/03 to 2012/13 (thousands)



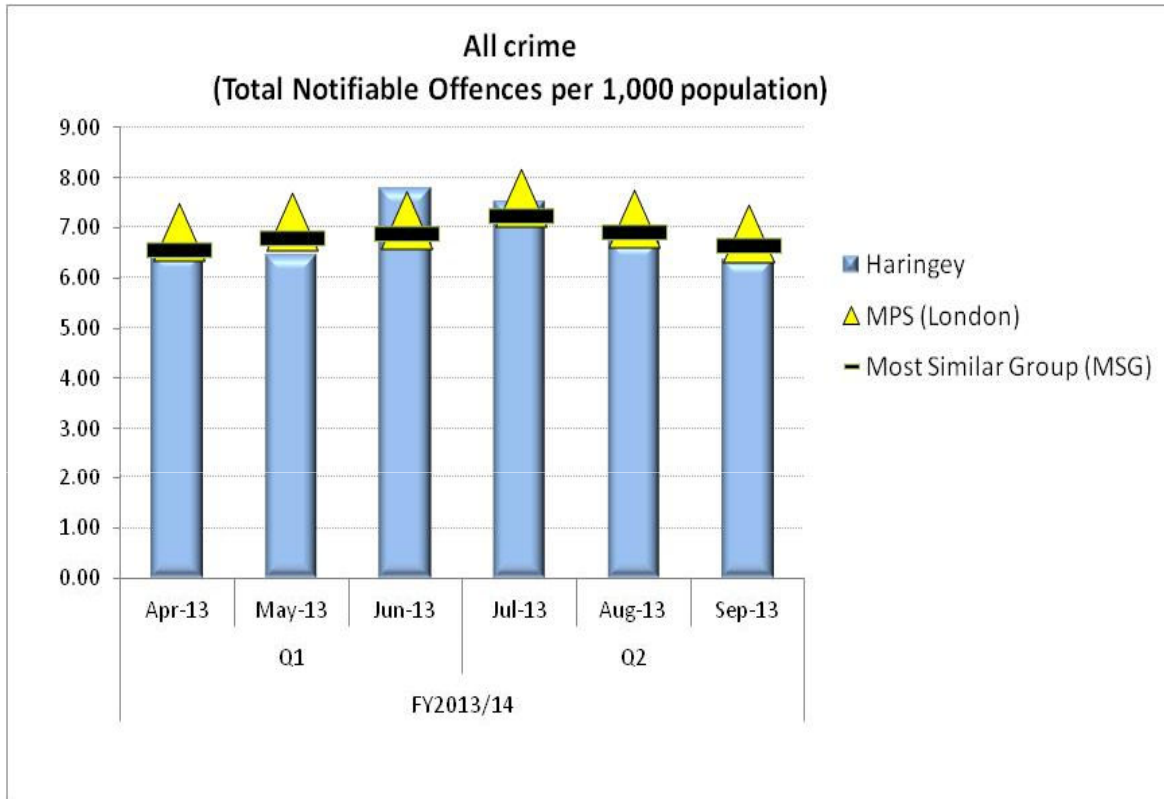
- With the exception of 2011/12, crime in Haringey has fallen consecutively every year since 2002/03, an overall reduction of over 40%

[www.haringey.gov.uk](http://www.haringey.gov.uk)



Haringey Council

# Overall crime April - September 2013



CSP	All crime	
	No.	Rate
MPS - Southwark	15,980	55.3
MPS - Lambeth	16,670	54.7
MPS - Hackney	13,479	54.5
MPS - Hammersmith & Fulham	9,465	51.9
MPS - Waltham Forest	11,061	42.6
<b>MPS - Haringey</b>	<b>10,567</b>	<b>41.4</b>
Sussex - Brighton & Hove	11,248	41.2
MPS - Lewisham	11,302	40.8
MPS - Brent	11,954	38.3
MPS - Wandsworth	11,676	37.9
MPS - Greenwich	9,684	37.9
West Midlands - Birmingham	38,459	35.8
Sussex - Hastings	3,192	35.4
West Midlands - Wolverhampton	8,637	34.6
MPS - Barnet	10,960	30.7

- 12% reduction for Apr-Sep 2013 compared to the same period last year
- Haringey's reduction is higher than either London (8%) or most similar group of authorities (4%)
- Haringey's rate of 41.4 per thousand pop. is below London (42.8) and in line with MSG (41.0)



Haringey Council

# Haringey's progress against the MOPAC 7 indicators

**MOPAC7 – 22<sup>nd</sup> November 2013** - (performance based on rolling 12 month performance rather than year to date)

Crime Type	Target	FY 11/12	Current Rolling 12 months	% Change
MOPAC7		15,686	12,215	-22.10%
Burglary	-5%	3,649	2,698	-26.10%
Criminal Damage	0%	2,748	1,857	-32.40%
Robbery	-5%	1,497	921	-38.50%
Theft From Motor Vehicle	-5%	3,040	2,519	-17.10%
Theft Of Motor Vehicle/TDA	0%	1,284	826	-35.70%
Theft From Person	-7.90%	1,204	1,427	18.50%
Violence With Injury	-6%	2,264	1,967	-13.10%



Haringey Council

# Progress against the MOPAC 7 indicators

- 14% reduction for Apr-Sep 2013 compared to the same period last year
- Haringey had a higher reduction than London (7%) and MSG increased by 5%
- Haringey's rate (23.8 per thousand pop.) is above London (21.6) but below it's neighbouring CSPs (24.2) – ranked 10th highest in London



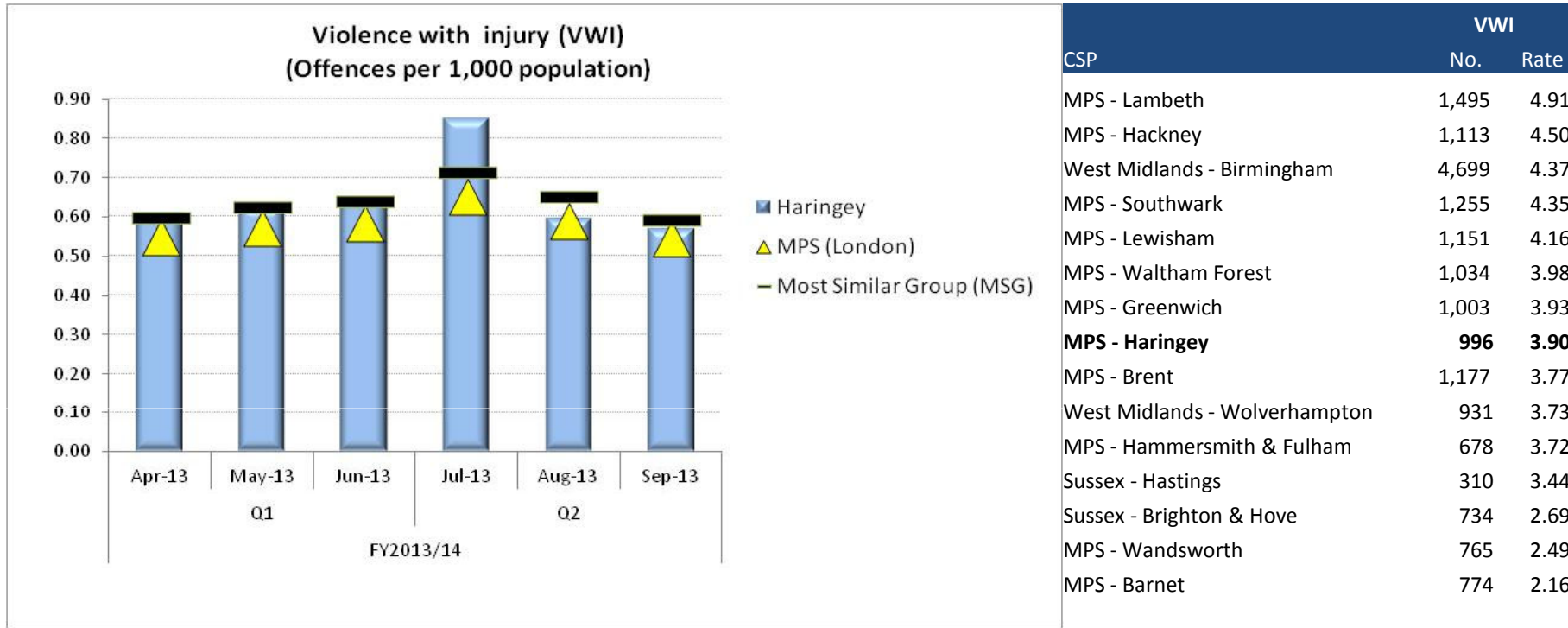
# Issues identified in the 2012/13 Crime Audit

- Continuing to focus on acquisitive crime
- High proportion of serious violent crime committed by offenders aged 18-24
- Over half of those accused of gang related crime are aged between 15 to 17
- Youth re-offending
- Tackling domestic violence
- Tackling anti-social behaviour
- Focusing on crime hotspots
- Higher rates than London of drug and alcohol misuse
- Increasing confidence in policing



Haringey Council

# Serious violent crime

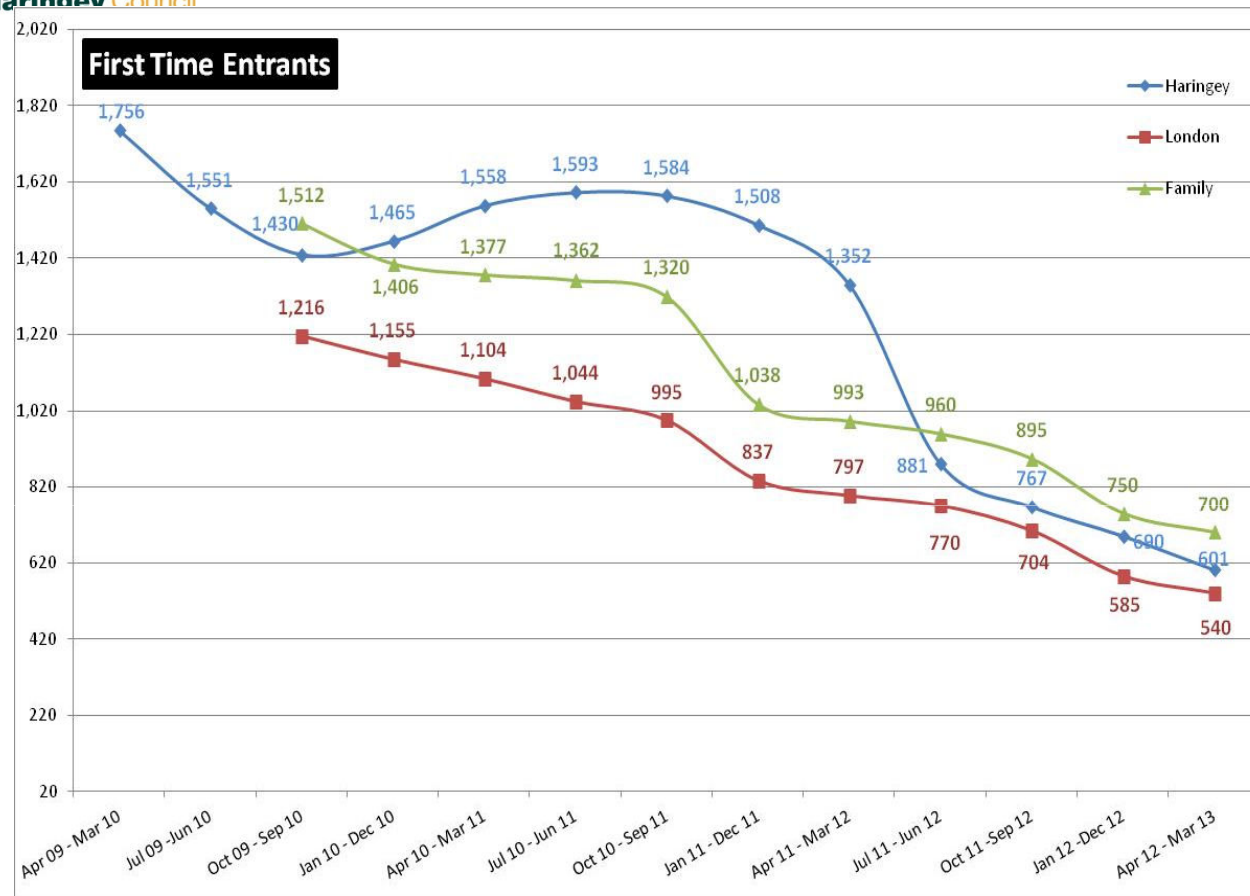


- Overall reduction (18%) compared to the same period last year however
- Serious youth violence increased by 7.5% during the same period



Haringey Council

# Youth Offending



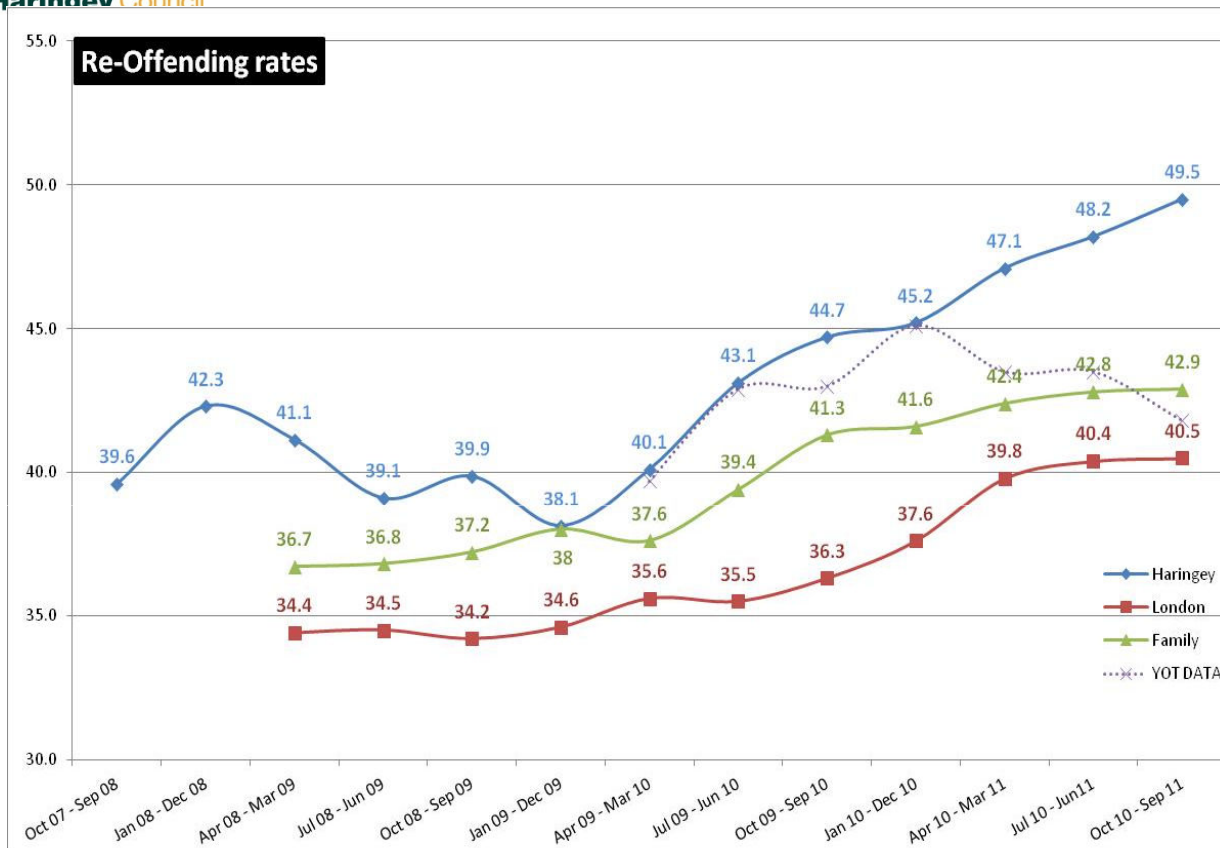
YOT	FTE	
	No.	Rate
Islington	125	857.5
Lambeth	190	815.7
Greenwich	190	799.7
Lewisham	186	760.9
Hammersmith and Fulham	90	760.0
Westminster	93	672.3
Newham	207	657.3
Tower Hamlets & City of London	142	654.0
Brent	187	644.7
Croydon	235	628.0
Southwark	139	621.9
Camden	96	621.1
Enfield	205	620.6
<b>Haringey</b>	<b>143</b>	<b>600.6</b>
Wandsworth	110	569.5
Kensington and Chelsea	54	547.7
Waltham Forest	129	538.3
Hounslow	117	517.1
Hackney	110	499.2
Hillingdon	131	485.8
Barking and Dagenham	98	472.5
Merton	77	456.0
Ealing	133	432.9
Redbridge	125	418.1
Bexley	99	406.6
Barnet	131	382.7
Kingston-upon-Thames	52	376.3
Sutton	68	364.3
Bromley	108	363.9
Richmond-upon-Thames	50	322.1
Havering	73	311.3
Harrow	62	261.7

- The rate of first time entrants to the Youth Justice System aged 10-17 has reduced by over half (55.5%), from 1352 (228 youths) to 601 (143 youths) per 100,000 of 10-17 population
- 3<sup>rd</sup> lowest rate in comparator group



Haringey Council

# Youth Reoffending



YOT	Reoffending % of cohort
Hammersmith and Fulham	49.5
<b>Haringey</b>	<b>49.5</b>
Lewisham	48.7
Waltham Forest	47.9
Hackney	46.1
Croydon	45.3
Islington	45.3
Kensington and Chelsea	44.3
Harrow	44.0
Brent	43.3
Southwark	43.2
Hounslow	43.0
Barking and Dagenham	42.9
Lambeth	42.0
Merton	41.5
Camden	41.2
Newham	41.1
Bromley	40.3
Hillingdon	38.3
Richmond-upon-Thames	37.9
Redbridge	37.2
Wandsworth	36.9
Tower Hamlets & City of London	36.2
Ealing	35.2
Westminster	35.1
Barnet	35.1
Bexley	34.1
Greenwich	33.2
Enfield	32.9
Kingston-upon-Thames	31.8
Havering	30.8
Sutton	27.8

- 49.5% of offenders in the Oct 10 to Sep 11 cohort have reoffended, joint highest in London
- Currently conducting data matching exercise with Police to verify levels (local data shows a lower percentage)
- Dealing with a much smaller but offending-entrenched caseload with more complex issues

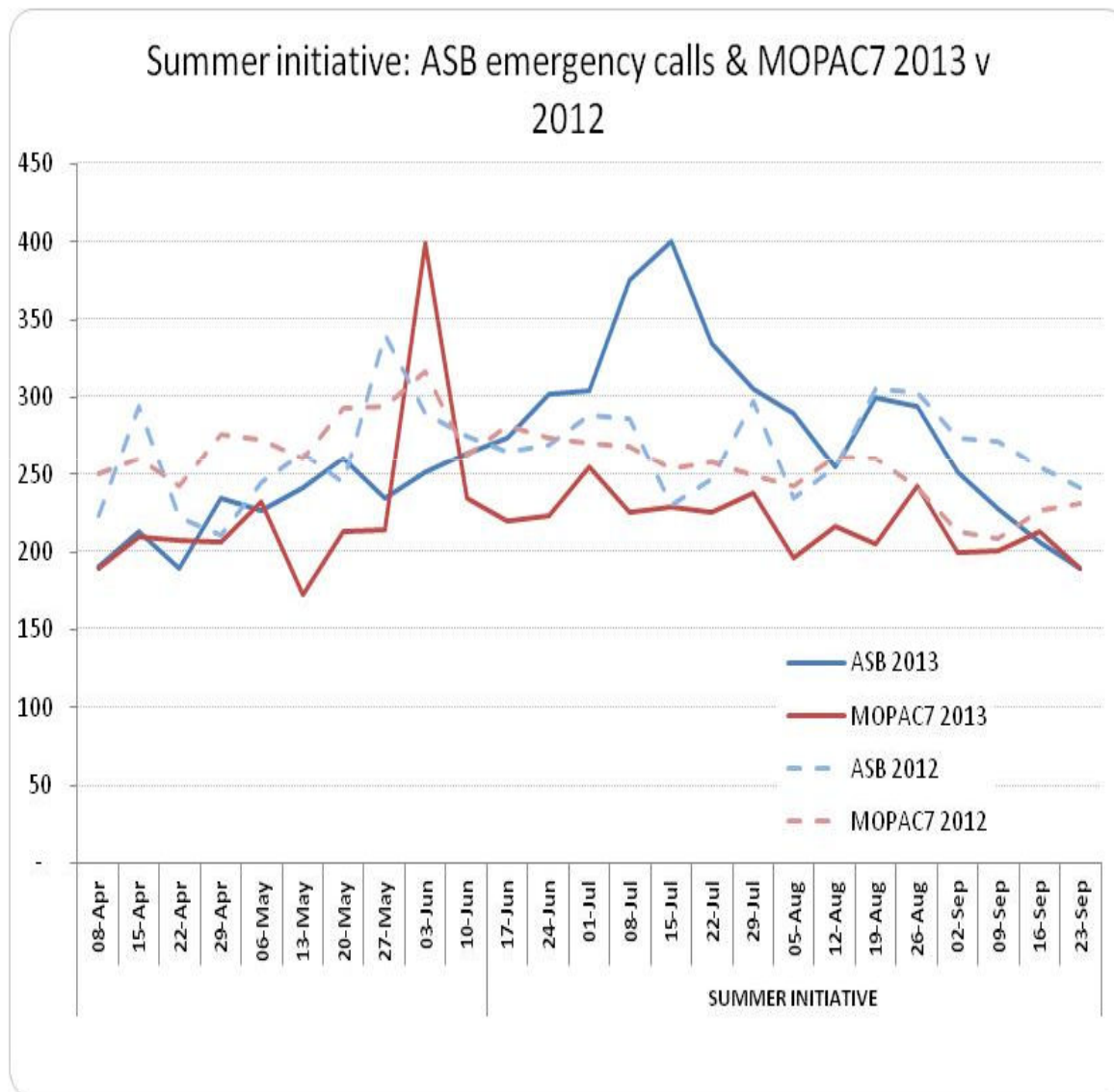




# Tackling domestic violence

- Reported domestic violence in Haringey increased by 1.5% (14 additional offences) the 10th lowest in London (Hammersmith & Fulham highest 11% reduction & Redbridge 22.4% highest increase)
- Haringey's sanction detection rate is 45.4%, ranked 16th lowest in London
- Haringey's rate (3.9 per thousand pop.) is above London (3.5) and in line with MSG (3.8)

# Tacking anti-social behaviour

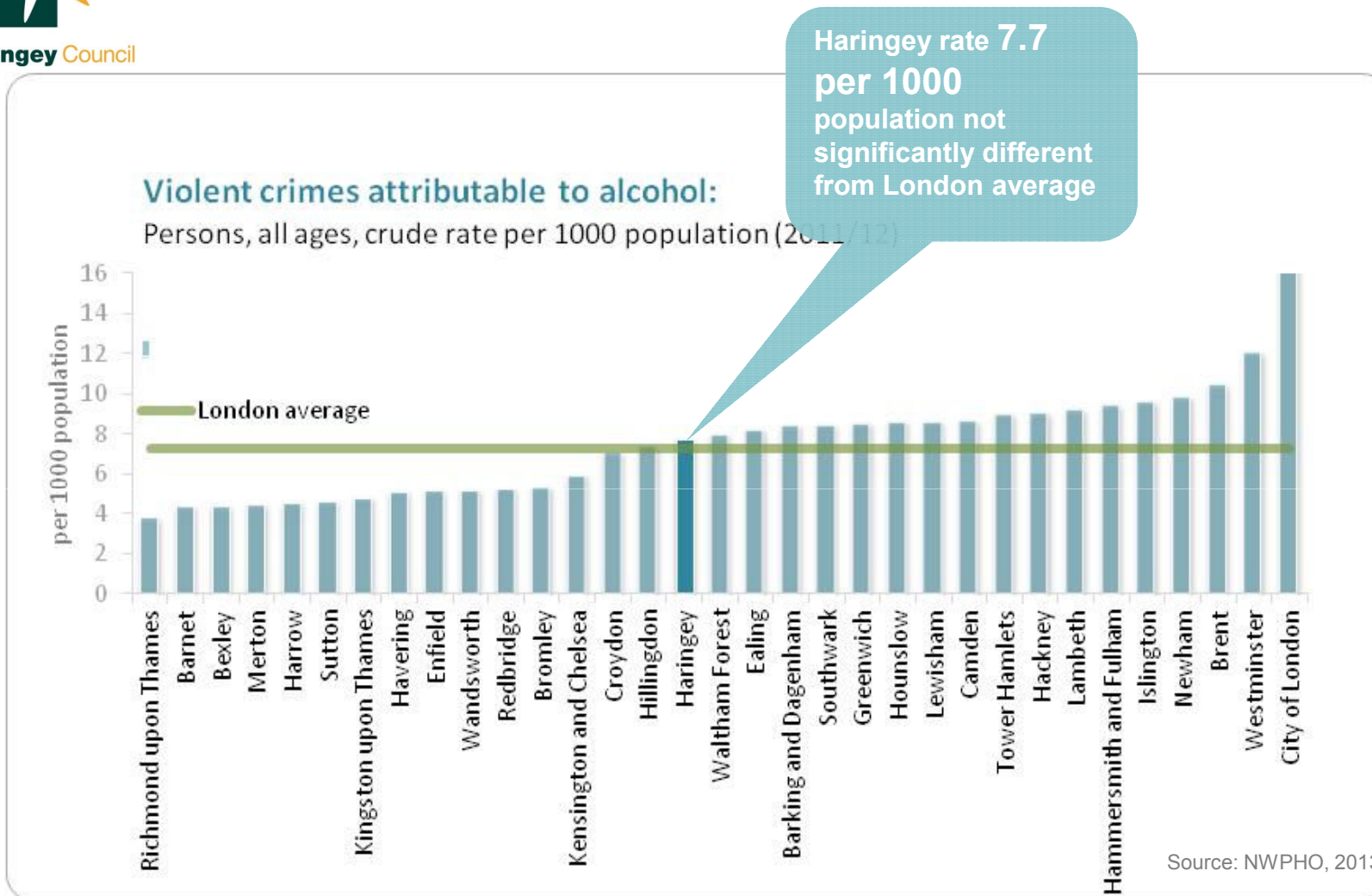


## Key Points

- During Summer initiative ASB increased by 7.1% to 4,312 incidents (286 additional)
- On average there were 287 ASB incidents each week during the Summer initiative, 19 more than for the same period last year
- MOPAC7 offences reduced by 12.4% from 3,743 to 3,280 (463 fewer offences)
- MOPAC7 had 219 offences on average each week, 31 fewer than for the summer period in 2012
- ASB peak of 400 incidents seen between 8 July and 22 July can be linked to the extremely hot weather conditions throughout the country during this period
- Rowdy/Inconsiderate behaviour spiked during this period however overall there was a slight reduction of 3% (82 fewer incidents) in Rowdy/Inconsiderate behaviour during this period
- Rowdy/nuisance neighbours increased significantly by almost half (46%) to 823 incidents (260 additional)
- The last 6 weeks of the summer initiative from 19 August to 29 Sep saw a reduction in ASB of 11% or 181 fewer incidents)



# Alcohol related violence: FY 2011/12



**1 in 2 victims of violence believe the offender to be under the influence of alcohol** (Source: ONS 2012)

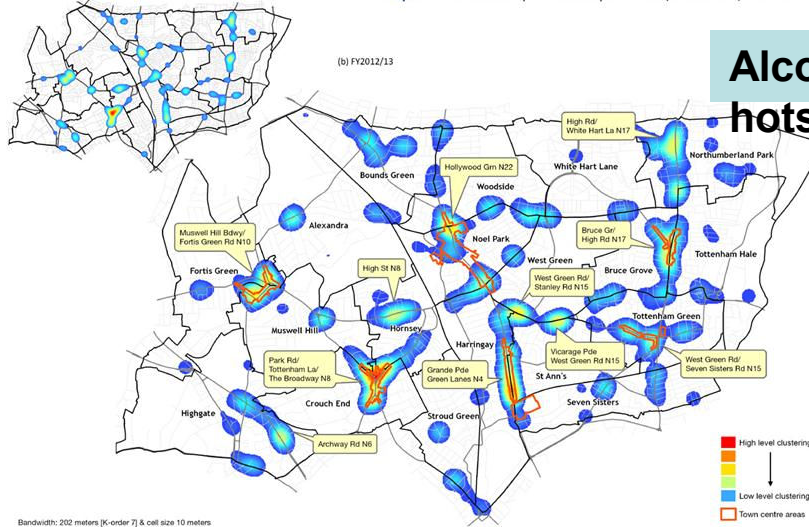


Haringey Council

# Alcohol related violence: FY 2012/13

(a) FY2005/06

Map 6 - Alcohol licensed premises hotspots FY2005/06 v FY2012/13 cumulative

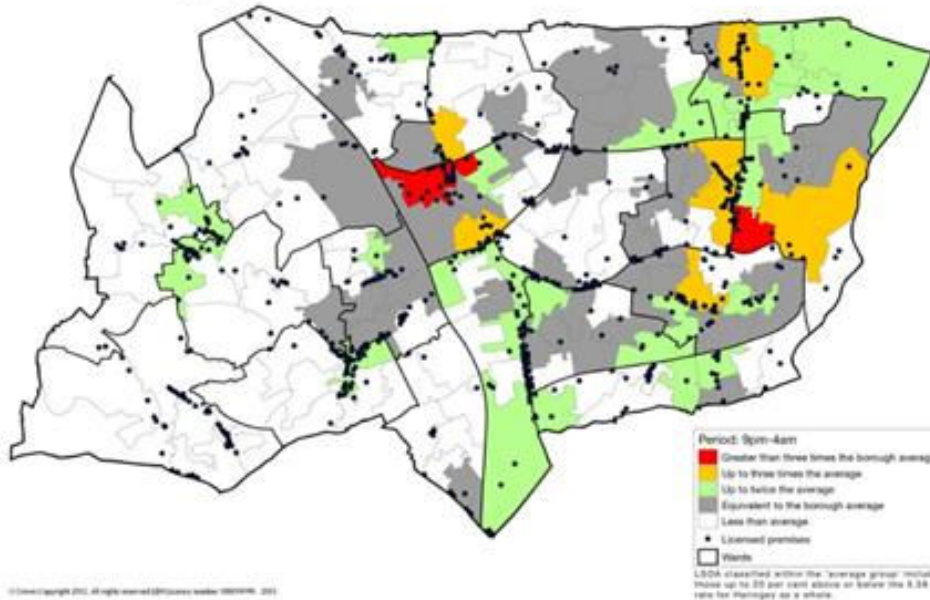


## Alcohol licensed premises hotspots

Bandwidth: 202 meters [K-order 7] & cell size 10 meters  
 Classification: Incremental mean [2]  
 Hit rate: 100% 1002 out of 696 events geocoded

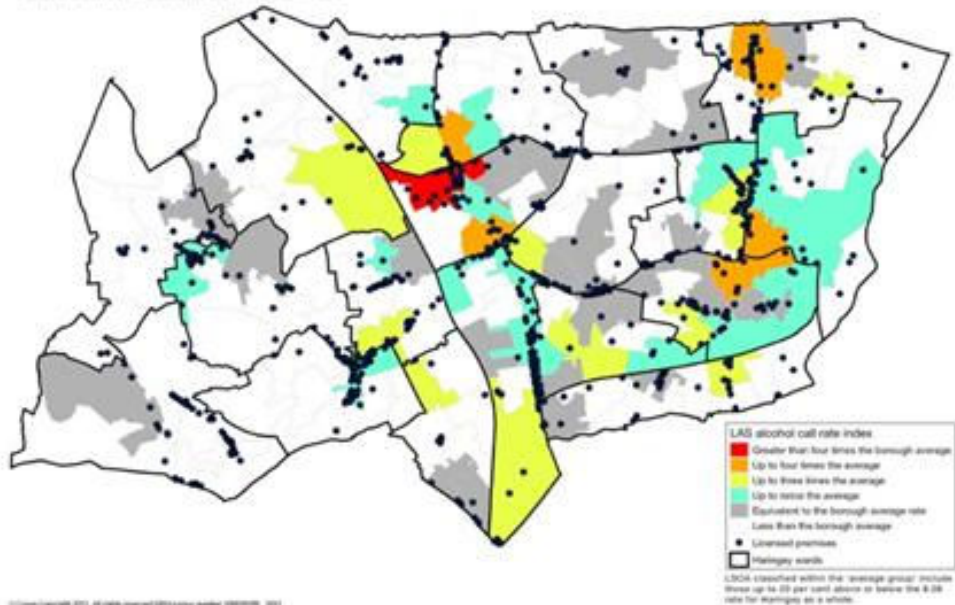
## Night-time economy related violence

Night-time economy violence index aggregated by Lower Super Output Area (LSOA)  
 April 2012 - March 2013  
 Source: MPS crime records, Haringey Intelligence Unit



## Alcohol related ambulance call-outs

Alcohol related ambulance calls index aggregated by Lower Super Output Area (LSOA)  
 April 2012 - March 2013  
 Source: London Ambulance Service (LAS) alcohol related calls





# Community confidence

Key performance indicator	2012/13 Outturn / Baseline	Q1 Target	Q2 Target	Q3 Target	Q4 Target	2013/14 Target	Performance Q1 2013/14	Performance Q2 2013/14
Community confidence in dealing with crime and anti-social behaviour (percentage of residents who feel the council and police are dealing with crime and anti-social behaviour effectively)	54%	59%	59%	59%	59%	59%	54%	58%
Community confidence in policing	50%	55%	55%	55%	55%	(55%)	55%	59%

- Q2 performance for dealing with crime and ASB has increased by 4% to 58% within 1% of its target changing from red to amber status (within 5% of its target)
- Community confidence in policing has also risen by 4% to 59% in Q2 exceeding its target by 4% notable increase from 50% 12 months ago



# Overall Assessment

- To be added



**Meeting:** Community Safety Partnership Board

**Date:** 12<sup>th</sup> December 2013

**Report Title:** Delivery Plan 2013 – 2014 – Q2 Progress update

**Report of:** Claire Kowalska, Community Safety Strategic Manager

**1. Purpose of the report (refer also to the performance report)**

- To report on progress to date against the annual partnership delivery Plan – refer to appended plan
- To note key changes since Q1

**2. State link(s) with Other Plan Priorities and actions and /or other Strategies:**

2.1 Addressing the prevention and reduction of crime, the fear of crime, the harm caused by drugs and alcohol; anti-social behaviour and reducing re-offending are priorities that sit under the Corporate Plan. These remain top priorities for residents.

**3. Recommendations**

That board members note changes and areas of slippage

**4. Key changes since Q1**

- 4.1 Very significant progress was achieved during Q2. There are no remaining Red actions on the plan.
- 4.2 Both cross-cutting actions have slipped into Q4 but are underway. A corporate prevention steering group will meet on 16<sup>th</sup> December to move the work forward. This will be overseen by the Council's Deputy Chief Executive. Public Health has set a date on 21<sup>st</sup> January for the alcohol-related outcome seminar, working in partnership with the CSP.
- 4.3 Haringey has reached the final round of the Big Lottery fund for mental health outreach work for gang affiliates in partnership with MAC UK. Partners have reached agreement on a location subject to final data provision. If successful, Haringey will be the 4<sup>th</sup> London pilot for this creative approach. We expect a final answer in February.

- 4.4 Plans for investing further in town centres and local managers have stalled as the Chief Executive and Leader wish to re-focus the work.
- 4.5 Work is underway to appoint 10 core members and 6 lay members to a new Safer Neighbourhood Board. The latter will be done through an open advertisement against a set of required skills. The MOPAC deadline is April 2014 but Haringey is aiming to have an inaugural meeting by the end of January 2014.
- 4.6 Some funding has been identified for Q4 to run a London Fire Service LIFE course but this remains short of the desired level and we will continue to seek further funds.
- 4.7 The majority of the domestic and gender based violence actions are now Green with no Reds.
- 4.8 The IOM actions (outcome 4) and the Preventing Violent Extremism actions (outcome 6) are now all Green.



**Community Safety Delivery Plan 2013 – 2017 (Q2 2013/14 + year-to-date where available)**

<b>Cross-cutting activity:</b>		<b>Lead / Due date</b>		
<ul style="list-style-type: none"> <li>Put in place a prevention plan in partnership with key services and partners (e.g. Children’s Services, Adult Safeguarding, Public Health and criminal justice partners) - December</li> <li>Examine the health drivers of crime and ASB with Health &amp; Wellbeing, starting with alcohol and violence - December</li> </ul>		<ul style="list-style-type: none"> <li><u>Q3 update</u>: A corporate Steering Group is meeting to direct this work from December. Some slippage but now a major priority</li> <li><u>Q3 update</u>: Health &amp; Wellbeing working with Community Safety with a focus on alcohol. Workshop taking place in January 2014. Minor slippage</li> </ul>		
<b>Outcome 1: Rebuild and improve public confidence in policing and maintaining community safety</b>		<b>Key targets: Increase community confidence in policing to 60% (MOPAC target 20% over 4 years)</b>		
		<b>Increase public perception of how well the council and police deal with crime and ASB from 54% to 59% and by 20% over 4 years</b>		
<b>Key actions / interventions</b>	<b>Milestones (SMART actions)</b>	<b>Due date</b>	<b>Lead</b>	<b>Comment /RAG status</b>
Deliver the Haringey MPS confidence plan, including high visibility (years 1 – 4)	Establish effective consultative groups in the borough	October 2013	Police, Supt. Partnerships	● MOPAC target is April 2014. Haringey aiming for a meeting of core members in December and full meeting January
	Series of consultation meetings to establish membership and structure	June – Oct 2013	Deputy Director, Place and Sustainability, LBH	● Done
	Deliver 4 targeted Weeks of Action annually (See Outcome 5 page 12)	Quarterly		● On track
	Increase in public confidence measured by Police and SFL	Quarterly		● Council indicator up 2% to 58% (police

	<p>surveys</p> <p>Deliver high quality youth engagement re. Stop and Search, working with the Young Foundation (mostly affects young black males)</p>	<p>Sept 2013 – March 2014</p>	<p>CI Partnerships and CST</p>	<p>confidence indicator up 9% from 50% to 59%)</p> <ul style="list-style-type: none"> <li>Youth commissioner group agreed tailored project in partnership with police, CST and Young Foundation</li> </ul>
<p>Develop a partnership plan for engagement with those in the BME and other communities most affected (years 1 – 4)</p>	<p>To build on existing and new fora to engage and identify solutions within the BME communities in the borough.</p> <p>To develop a network of meetings across the borough to be held at least four times a year</p>	<p>December 2013</p> <p>Quarterly</p>	<p>Police, Supt. Partnerships/ CST</p> <p>CI Partnerships with Community Safety Team</p>	<ul style="list-style-type: none"> <li>Pilot with Muslim Network and appointment of new development worker – see objective 6</li> <li>Ward panels are meeting regularly and developing ward promises. IAG meets monthly.</li> </ul>
<p>Coordinated communications approach, e.g. re publication of successful case outcomes and “you said /we did”, including sending messages of successful operations and activities regularly and using all media available from written reports to digital methods (years 1 – 4)</p>	<p>Agree a Community Safety communications strategy Joint work to be undertaken between Council and Police</p> <p>Publish positive messages /press releases on operations and performance using a range of media and digital messages</p> <p>Cycle of Street a Week campaigns.</p>	<p>August 2013</p> <p>Every 4-6 weeks</p> <p>Ongoing</p>	<p>Interim Head of Community Safety/CI Partnerships</p>	<ul style="list-style-type: none"> <li>Comms and marketing plan strategy in draft form. Awareness raising campaign to begin December 2013</li> <li>Community safety now a Council Gold standard. Press coverage is increasing. Comms meetings taking place to progress the work. Proactive police operations underway, 26 events of street a week have taken place so far</li> </ul>

Deliver crime prevention and confidence projects for young people (year 1 and 2)	Agree and commission key crime prevention and victim projects for year 1	September 2013	Children's Service, LBH with key partners	● Joint bid police and CST and Young Foundation successful for bespoke outreach and focus groups (check)
	Establish junior and senior police cadets initiative	Sept. 2013	CI Partnerships	● Established and running twice weekly. 60 young people engaged. New group planned at the 6 <sup>th</sup> Form College. Adult Cadets established in west of the borough.
	Establish LFB Community Fire Cadets	Sept 2013	London Fire Brigade London Fire Brigade	● On track for mid-Sept. Start currently engaging with referral agents
	Maintain provision of LFB Local Intervention Fire Education (LIFE) courses for 14-17 and 18-24 yr olds	Ongoing	CI Partnerships	● Funding has been identified for 1 course to run in Q4. Further funds are being sought
	Establish Youth IAG	Sept. 2013	Children's Service, LBH with young commissioners	● A small group is in place 6 – 8 and this remains a priority
Develop a partnership plan to:  1. Promote the inclusion of AFSS – Automatic Fire Suppression Systems (Domestic Sprinklers), in all new build social housing projects	Establish working group and terms of reference (LFB, LBH Planning regeneration lead, Homes for Haringey)  Work plan developed to meet	December 2013  March 2014	London Fire Brigade	● Contacts in place. Working group to be established with TOR.

<p>2. Promote the installation of AFSS for all persons assessed to be vulnerable/high risk from death/injury in fire.</p>	<p>priority needs identified by multi-agency working group</p> <p>Agree, monitor and review a robust set of performance indicators</p> <p>Establish High Risk Panel in partnership with LBH Adult Services and other key partners</p>	<p>March 2014</p> <p>December 2013</p>		<p>Underway</p> <p>● HR panel established. First panel took place 19/10</p>
<p>Establish a multi-agency working group to identify premises and places where people are living in inappropriate accommodation and take appropriate enforcement and/or community safety action</p>	<p>Establish working group and terms of reference (LFB, MPS, UKBA, LBH Planning/Housing, Voluntary Sector)</p> <p>Work plan developed to meet priority needs identified by multi-agency working group</p> <p>Agree and monitor key PIs</p>	<p>December 2013</p> <p>March 2014</p> <p>March 2014</p>	<p>As above</p>	<p>● Contacts in place. Working group to be established with TOR.</p>

<b>Outcome 2: Prevent and minimise gang related activity and victimisation</b>		<b>Key targets: Reduce re-offending by the Gang Exit Project by 20% over four years</b>		
<b>Key actions / interventions</b>	<b>Milestones (SMART actions)</b>	<b>Due date</b>	<b>Lead</b>	<b>Progress/comment</b>
Establish a co-located and Integrated Gang Unit (part of the Offender Management Model) - year 1	Recruit an Operational Manager for the Unit	July 2013 (amended October)	Interim Head of Community Safety	● In place
	Recruit Gangs Workers	July 2013 (amended October )	IOM Strategic Lead	● Recruitment successfully completed
	Re-tender of Gang Exit Project (process to begin in October 2013)	March 2014	Gang Unit Operational Manager	● Project being brought back in-house to join integrated team. Agreed with MOPAC
Provide effective and targeted support to relevant victims and witnesses of gang related crimes – years 1 – 4	Identify longer term funding options for this work	August 2013	Det Supt. and Interim Head of Community Safety	● Haringey MPS piloting a reluctant victims and witnesses scheme - TBA
	Continue the young people's victim work within Victim Support (working with at least 30 clients)	Quarterly	Victim Support Senior Service Delivery Manager	● Funding from CYPS. 40 clients currently. Male clients up from 36% to 58% of total to buck a long-term challenge
Continue the work of the Gang Action Group (a three weekly multi-agency panel) – years 1 – 4	Panel to take place every 3 weeks	Ongoing	Community Safety Policy Officer/ Gang Unit Operational Manager	● On track
Develop the quality of information provided by North Middlesex University Hospital A&E department – year 2	Standard agreed	December 2013	Gang Unit Operational Manager and Public Health	● Progress made by public health on a protocol – verbal update due at CSP board
	System of information sharing up and running	June 2014		

Commission a mapping of violent and sexual trends of gang members – year 1	Research commissioned	March 2014	Gang Unit Operational Manager	● Funding being sought for analysis for Q4
	Response to research developed	March 2014	Gang Unit Operational Manager	
Assess viability of the Integrate Project – MAC UK (an innovative approach to delivering mental health services to gang members)	Confirm Haringey's participation as the fourth pilot site for the project	July 2013	Interim Head of Community Safety with Chief Executive of the Mental Health Trust	● Haringey is through to the final round. Decision due in February from Big Lottery for MAC UK. Work on the project is carrying on in the meantime
	Identify suitable location for the pilot	August 2013	Interim Head of Community Safety	● Workshop has taken place. Bruce Grove is the favoured location subject to final data provision
	Pilot to begin	Subject to final Lottery Bid	Interim Head of Community Safety with MAC-UK	-
Continue to work with the Children and Young People's Service to deliver and commission projects designed to prevent young people from becoming involved in gangs – years 1 – 4	Appropriate programmes identified and commissioned	March 2014 On going	Gang Unit Operational Manager/Interim Head of Youth and Community Participation	● CYPS under review and preparing a new strategy. Community Safety is working closely with their senior staff, Asst Director for CYPS has joined the Regeneration Team with a focus on reducing reoffending and gangs.
<b>Outcome 3: Break the cycle of domestic and gender-based abuse by</b>		<b>Key targets:</b>		

<b>working in partnership to promote healthy and safe relationships</b>		<ul style="list-style-type: none"> <li>▪ <b>74% of victims will experience a reduction in their risk levels through the IDVA and MARAC approaches over four years</b></li> <li>▪ <b>A reduction in the number of repeat referrals to the MARAC from 7% to 2% over four years</b></li> <li>▪ <b>Improved performance management</b></li> </ul>		
<b>Key actions / interventions</b>	<b>Milestones (SMART actions)</b>	<b>Due date</b>	<b>Lead</b>	<b>Progress</b>
Establish a single, strategic, commissioning lead for Domestic and Gender-Based Violence	DV commissioning / strategic role established as the point of contact for all DGBV related issues in Haringey	Complete	Head of Community Safety	● Complete
	Work plan developed on priority needs identified by DV partnership	Complete	Strategic DGBV Lead	● Complete
	Complete a mapping project to understand the increase in reporting of DV incidents: detail in action below	Dec-2013		● Ongoing via actions below
Improve data collection and robust performance indicators and complete a mapping of domestic violence in Haringey	Complete mapping of DGBV services and pathways for victims (Include: mental health; NRPF; protected characteristics; areas of borough)	Complete	Strategic DGBV Lead	● Initial mapping complete; further actions identified Workshop 09-Jan-2014 to look at all services and responses
	Pathways (dependent on customer need) publicised for use by professionals and by service users – explore routes through which this will take place, e.g. website, leaflets	Dec-2013		To follow further actions as identified in above action
	Update resource as and when required where this is feasible, with full review and update undertaken annually	Ongoing		To follow action above
	Complete pathways for statutory sector services for victims-survivors, perpetrators and children: <ul style="list-style-type: none"> <li>▪ Health: GPs; Health Visitors; School Nurses; DAAT; Mental Health</li> <li>▪ Police; Probation</li> <li>▪ CYPS; Adults; SFL; Public Health</li> </ul>	Feb-2014		● In progress (initial work completed; further actions identified to be achieved through commissioning – see below) Workshop 09-Jan-

				2014 to look at all services and responses
	Identify best practice and gaps in provision / pathway, completing an audit of all organisations, containing: <ul style="list-style-type: none"> <li>▪ what training is/should be available to/mandatory for staff</li> <li>▪ where routine/selective enquiry is/should be practiced</li> <li>▪ what awareness raising activities take place among staff</li> <li>▪ use of a common risk assessment</li> <li>▪ policies and procedures in place, including employee HR policies</li> <li>▪ what recording and data collection already/should take place</li> <li>▪ MARAC referral/engagement</li> </ul>	Feb-2014		● Commissioning in progress
	Complete Haringey Stat exercise and implement actions	Meeting: Jul-2013 Action Plan: Dec-2013		● Meeting complete; action plan in progress
	Establish a coordinated approach to gathering, reporting and using data across all agencies	Dec-2013		Work continues, following on from Haringey Stat and as part of mapping commissioning above
	Agree and monitor a robust set of performance indicators	Complete		● Complete
	Maintain / update DV needs assessment / DV element of community strategic assessment working with Strategy and Business Intelligence	Ongoing		● JSNA chapter completed
	Carry out other specific needs assessments on groups / areas requiring attention: <ul style="list-style-type: none"> <li>▪ Domestic and sexual violence related to gang activity</li> <li>▪ Teenage relationship violence</li> <li>▪ Child to parent violence and abuse</li> </ul>	Ongoing		● re: gangs & teenage relationship violence (MsUnderstood to deliver work in borough on peer-to-



	<ul style="list-style-type: none"> <li>▪ Children and young people living in a home with a DV perpetrator</li> <li>▪ Victims-survivors with learning disabilities</li> <li>▪ Gypsy, Roma and Traveller community</li> <li>▪ Prostitution</li> </ul>			peer abuse) ● re: others (data sheet being completed by services to capture many of these issues – February 2014)
	Provide feedback / evaluation of activities to DGBV SG	Quarterly		● Ongoing
Improve awareness raising in the community and in schools: to improve prevention and take up of early help by adults, children and young people	Review materials currently available in the borough, including by Hearthstone: <ul style="list-style-type: none"> <li>▪ Accurate and up to date</li> <li>▪ Contain information on non-physical domestic violence?</li> <li>▪ Visible and available in key agencies</li> </ul>	Initial work complete  Ongoing	DGBV Coordinator	● <ul style="list-style-type: none"> <li>▪ Yes</li> <li>▪ Yes</li> <li>▪ Sent to: all GPs; Health Visitors; CYPs Social Workers (further priority agencies / practitioners to be identified)</li> </ul>
	Scope the forthcoming campaigns from MOPAC or MPS to see if opportunities exist to use for a Haringey campaign	Initial work complete  Ongoing		● MOPAC DV leaflets circulated and Home Office FGM information circulated to social workers
	Deliver a targeted campaign across the borough to improve early identification of domestic violence with public and professionals	Jun – Dec-2013		<i>From DHR Action Plan</i> ● Work is progressing in improving early ID with professionals ● Hearthstone are producing new promotional leaflets with information on DV and referral mechanisms for circulation to professionals and public. Ready by 1 <sup>st</sup>

				December. Home Office This Is Abuse campaign is being re-launched early December 2013 and we have ordered all the material available for circulation to schools, libraries, GPs, community organisations and hospitals
	Provide feedback /evaluation of activities to DGBV SG	Quarterly		● Ongoing
	Launch mobile app for young people to raise awareness of DV and relationship abuse	Initial work complete  Ongoing	Teenage Pregnancy Coordinator	● Young+healthy mobile app launched on youthspace website end of July; promotional activities taking place August to Dec  App promotion poster produced with young people & circulated. App promotion cards and display boxes designed with young people. To be circulated end of Dec 2013. App promotion in planning with Youthspace's newly appointed web master. Shh booklet (includes DV awareness & service info and app

				promotion) designed with young people and circulated. Sept-Oct 2013 Come Correct video (includes DV awareness & service info and app promotion) made with young people launched on Youthspace youtube account November 2013. App promoted via Healthy Schools Haringey Network - ongoing
	Provide feedback /evaluation of activities to DV SG	Quarterly		● Ongoing
	Commission violence prevention interventions in communities, working with young people	To start Mar-2014	Assistant Director of Public Health	● Commissioning in progress
	Provide feedback/evaluation of activities to DGBV SG	Quarterly		● Ongoing
Roll out the Identification and Referral to Improve Safety (IRIS) project for use in General Practices	Resource for Iris Project identified	Mar-2014	Designated Nurse for Child Protection, CCG	● Meetings held / arranged; Health & Wellbeing Board commitment given; some resistance from GPs continues
	Project rolled out to GP surgeries	2014-15		
	Provide feedback/evaluation of activities quarterly to DGBV SG	Quarterly		● Ongoing
Increase provision of safety planning and support for high risk victims: appoint at least four IDVA	Funding in place for one IDVA from Haringey Voluntary Sector Investment Fund, with top-up funding from Council	Complete	HVSIF / Strategic DGBV Lead	● Complete
	Funding in place for one IDVA from Council core funding	Complete	Strategic DGBV Lead	● Complete
	Funding from MOPAC in place for two	Complete		● Complete: one

	IDVAs			IDVA only
	IDVA service commissioned and in place	Aug-2013		● Complete
	Contract monitoring of commissioned service (see DGBV Strategic Group ongoing work plan)	From Aug-2013		● Complete: ongoing
Implement the recommendations from the Domestic Homicide Review (2012-13)	Arrange publication of the Review (following Home Office Quality Assurance)	tbc	CS Manager	● Await QA from Home Office
	Implement the action plan	Mar-2014	CSP Chair	● Ongoing
Improve Police performance around all aspects of domestic violence	Deliver MPS Haringey Improvement Plan	Ongoing	DCI Violence & Public Protection	● Awaiting update
	Report outcomes to the DGBV SG and up to CS PMG	Quarterly		● Ongoing
Increase the number of places on accredited perpetrator programmes and associated victim support programmes, for adults and young people	Prepare commissioning of accredited provider (including scoping cross-borough working)	Jan-14	Strategic DGBV Lead	● Options paper, with costs, complete Specifications being drafted – further funding required for full service to be delivered
	Service in place from April 2014	Apr-14		
	Contract monitoring of commissioned service (see DGBV Strategic Group ongoing work plan)	Quarterly		
Develop an understanding of – and measurements for – wider gender-based abuse (e.g. FM, HBA, FGM, sexual violence)	Link with mapping and data collection projects (see action above)	Mar-14	Strategic DGBV Lead	● Work started (links with mapping action above) Paper drafted on partnership response to FGM Data being collected by voluntary organisations
<b>Outcome 4: Reduce reoffending (including a focus on transition from youths to adult) through an integrated approach</b>		<b>Key targets: Increase the IOM cohort from 70 to 310 cases over a four year period (+25 in year 1)</b> <b>Reduce the rate of reoffending for the IOM</b>		

		cohort by 40% over four years		
Key actions / interventions	Milestones (SMART actions)	Due date	Lead	Progress / Comment
Establish a co-located and Integrated Offender Management Model (IOM)	Recruit a strategic lead for the implementation	July/August	Interim Head of Community Safety	● Complete
	Recruit IOM operational manager	October	As above with DAAT	● Secondment agreed. Senior Probation Officer has started
	Co-location in Wood Green or an alternative site	October	Interim Head of Community Safety with	● Co-location underway. Drug team (DIP) IT is installed and further IT is planned for mid December
Increase the cohort of from 70 to 310 – cases over 4 years	Identify a further 25 cases in the cohort	March 2014	Chair, IOM Board (Det Superint. MPS)	● 81 current cases
Commission mental health related forensic services – years 1 – 4	Commission forensic mental health team to provide a service specific to IOM cohort	December 2013	BEH Mental Health Trust, CSP rep	● Bespoke service in place to be further developed in line with forthcoming new pilot
Commission drug intervention to cover newly identified needs – year 1	New Recovery focused Adult substance misuse Treatment Service (ATS) including DIP, alcohol, “club drugs”, commissioned	January 2014	DAAT Strategic Manager	● Complete
	Embed new ATS contract	January – March 2014	DAAT Strategic Manager	Transition plan in place
Reduce the number of females re-entering the criminal justice system – years 1 – 4	By 20% over 4 years	March 2014	IOM Strategic Lead	Year 1 is a baseline and development year.
Improve job readiness and access to	Agree an approach with	December	Head of	● New theme group

apprenticeships and work – years 1 - 4	economic regeneration	2013	Community Safety	established for social regeneration. CST Management attending. Progress to come to CSP in due course
<b>Outcome 5: Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime, and theft)</b>		<b>Key targets: Reduce crime by 20% over 4 years MOPAC 7</b> <b>Reduce ASB by 20% over 4 years</b> <b>Reduce the number of ASB repeat callers, calling twice or more in a 24 week period by 7% by March 2014</b>		
<b>Key actions / interventions</b>	<b>Milestones (SMART actions)</b>	<b>Due date</b>	<b>Lead</b>	<b>Progress</b>
Establish an integrated ASB service to include Council staff and the Police – year 1	Partnership Team to be agreed  Introduce specialised case management to deal effectively with complex and lower level cases of ASB (to also include a relevant mental health link)  Develop and agree local process for Community Trigger provision (as per ASB, Crime & Policing Bill 2013)	March 2014	Head of Community Safety, LBH	● Review with recommendations on track to be completed by year end  ● To follow ASB review sign off
Identify and support repeat victims of ASB and hate crime through a multi-agency case panel (Partnership ASB Action Group) – years 1 - 4	Progress work of the Partnership ASB Action Group through resolution of 60% of referred cases involving repeat and vulnerable victims of ASB  MOPAC funded Victim Support ASB Worker to be recruited and referred cases from group and ASBAT. This	March 2014  September 2014	Policy Officer, CST/LBH  Victim Support	● Group meeting every 6 weeks- full attendance. Target is being surpassed. Aim now is to increase referrals  ● Officer recruited. (Case target scaled down to meet with delayed start -

	<p>work is a cross-border initiative with Hackney (Haringey responsible for half overall case referral target of 120)</p> <p>Work with the London Fire Service to agree work programme to prevent harm to vulnerable residents</p>	October 2013	Borough Commander, Fire Service	<p>new target is 30. 15 cases referred as at Nov 2013)</p> <p>● Fire Service and Adult &amp; Housing Services have established a High Risk Cases Panel</p>
Integrate enforcement and strengthen joint tasking of partner agencies – years 1 - 4	<p>Agreed partnership enforcement strategy (inc. estate based work to tackle a range of issues, e.g. noise and HMOs/non-complaint landlords)</p> <p>Identify areas to be targeted through a cycle of weeks of action (inc. town centres and dumping hotspots)</p> <p>Feedback report and outcome monitoring via Partnership Tasking Group (post weeks of action)</p> <p>Partnership Communications to help increase public confidence</p> <p>Community Safety strand to be developed and included within Town Centre Strategy</p>	<p>December 2013</p> <p>May 2013</p> <p>Quarterly</p> <p>Quarterly</p> <p>By Summer 2013</p>	<p>Interim AD, SFL, LBH</p> <p>Engagement &amp; Enablement Manager, LBH &amp; Town Centre Managers, LBH</p> <p>Head of Community Safety, LBH &amp; Policy Officer, CST/LBH</p>	<p>● Two reviews underway:</p> <ol style="list-style-type: none"> <li>1. Environment &amp; Housing Scrutiny Panel review (the aim of which is to improve the effectiveness and coordination of enforcement functions across the Council)</li> <li>2. Operational Services &amp; Community Safety review of enforcement</li> </ol> <p>● Identified areas being targeted through Weeks of Action with feedback</p> <p>● Ongoing / partnership ASB &amp; Personal Safety leaflet published – comm. safety awareness raising campaign plan underway to coincide with Christmas</p> <p>● High Street Programme report work on hold and to be reconciled with other connected work streams.</p>

				Currently with Chief Executive
Co-ordinate crime prevention and target hardening activity – years 1 - 4	<p>Programme of *seasonal prevention work, e.g. timely partner agreed publication of messages (*Summer, Bonfire night/Halloween period &amp; Christmas)</p> <p>Work with Victim Support and partners to deliver a bespoke service for young victims of crime and ASB (see Outcome 2 on page 2 above)</p>	<p>Quarterly</p> <p>Ongoing</p>	Comms, LBH / Policy Officer, CST/LBH	<p>● Autumn Nights campaign saw borough the top performing within east London cluster (includes 9 boroughs). During a 17 day period, 14.9% less ASB CAD offences than during same period in previous year</p> <p>See outcome 2</p>
<p>Deliver a seasonal programme of ASB reduction (ASB Safer Places Summer Initiative: June – Sep 2013) – year 1</p> <p>Improve public confidence</p> <ul style="list-style-type: none"> <li>• Reduce risk and harm caused by ASB</li> <li>• Reduce the number of repeat victims</li> </ul>	<p>Partnership Task and Finish Group to agree activity</p> <p>Activity to be delivered</p>	<p>June 2013</p> <p>September 2013</p>	Chief Inspector Neighbourhood Policing, MPS / Policy Officer, CST/LBH	<p>● Whilst overall volume of ASB increased for quarter 2 (measured by CAD calls) results saw a downward trend from July to September. This coincided with period of partnership activity (June - September). Further, for the same period, overall MOPAC 7 related offences saw a reduction on the previous year (14%) and a higher reduction than London (7%) and most similar group (increased 5%)</p>



**Increase cross-borough working in neighbouring areas around ASB and acquisitive offending – to be scoped in current year and delivered in year 2 of Strategy (● cross-border work in current year already includes ASB Victims Worker in partnership with LB Hackney)**

Finsbury Park Regeneration Board meeting with community safety theme took place during April 2013. This group was asked to coordinate a cross borough meeting with Hackney, Islington and Haringey police officers and community safety leads to discuss cross-border crime and anti-social behaviour issues in Finsbury Park area. At the time all three borough police teams were in the process of launching the new local policing model. As such, the potential cross border work is to now be picked up during October 2013. November 2013 update – work on hold at present.

<b>Outcome 6: Deliver the Prevent Strategy in Haringey</b>		<b>Key targets/outcomes:</b>		
<ul style="list-style-type: none"> <li>To respond to the <b>ideological challenge</b> of terrorism and the threat we face from those who promote it</li> <li><b>To prevent people from being drawn into terrorism</b> and ensure that they are given appropriate advice and support</li> <li>To work with <b>sectors and institutions</b> where there are risks of radicalisation which we need to address</li> </ul>		<ul style="list-style-type: none"> <li>Effective Prevent delivery plan that addresses local and national Prevent related priorities and meets Home Office and local delivery group monitoring requirements</li> <li>To successfully bid, manage and deliver Home Office funded Prevent projects based on locally identified priorities. May 2013 (3) Dec 2013 (TBC)</li> <li>To facilitate regular engagement, feedback and consultation with minority communities disproportionately affected by community safety issues as identified in the strategic assessment</li> <li>-</li> </ul>		
<b>Key actions / interventions</b>	<b>Milestones (SMART actions)</b>	<b>Due date</b>	<b>Lead</b>	<b>Progress / Comment</b>
Develop a local annual Prevent delivery plan – year 1	Draft plan to be signed off by Haringey Prevent Delivery Group (HPDG) once agreed to be presented to CSP	July 2013	Chair of HPDG & CSP	● Plan finalised and noted at the CSP in September

<p>Develop and successfully deliver Prevent projects x3 focusing on</p> <ul style="list-style-type: none"> <li>• Education</li> <li>• Community dialogue</li> <li>• IT awareness</li> </ul> <p>- years 1 – 3</p>	<p>To manage, support and monitor the delivery Home Office funded projects</p> <p>To submit funding applications to Home Office based on local Prevent related priorities</p>	<p>Sept-March 2013</p> <p>Dec – March 2014</p>	<p>Senior Community Safety Policy Officer &amp; Community Safety Project Officer</p>	<ul style="list-style-type: none"> <li>● Funds secured from Home Office for the projects below and due to start in Nov//Dec as agreed:</li> <li>• Supporting Safe and Effective Mosques and Madrassahs in Haringey</li> <li>• Web Guardians (IT awareness for women and mothers')</li> <li>• Empowering Communities</li> </ul> <p>A 4th project around open space debates was pulled across London by the Home Office</p>
<p>Ensure key staff receive training inc. frontline personnel in local statutory and 3<sup>rd</sup> sector agencies – years 1 - 3</p>	<p>To produce calendar of training for year prioritising key staff groups for training. Followed by inclusion of WRAP training in corporate training resource (learning Zone)</p>	<p>August 2013</p> <p>ongoing</p>	<p>Senior Community Safety Policy Officer</p>	<ul style="list-style-type: none"> <li>● Following initial delay, WRAP training has accelerated this quarter and has been well received.</li> </ul> <p>Teams trained include: Families First Team, YOS, First Response, Libraries, Enforcement, Adult Safeguarding, Fire service (in part)</p> <p><b>Training December – March</b> ASBAT Team Homes for Haringey</p>

				Gangs Unit Fire brigade (to complete) Adult Learning Disabilities
<p>Establish mechanisms to provide individuals with the appropriate (long or short term) advice and support that prevents them being drawn into extremism or terrorism – years 1 - 3</p> <p>Develop and facilitate local forums that enable ongoing dialogue on community safety priorities with minority communities – years 1 - 3</p>	<p>As and when necessary to facilitate multi agency panel meetings with statutory agencies to ensure referral pathways for adults and young people</p> <p>To work with existing community based organisations to develop their capacity and ensure robust mechanism for consultation on issues such as Hate Crimes, Prevent and community safety related priorities</p>	April 2013 - March 2014	Senior Community Safety Policy Officer	<ul style="list-style-type: none"> <li>● New local problem solving group established with police and Council reps. Community Safety Strategic Manager is Chair</li> <li>● The Local Authority has commissioned a one year pilot project to capacity build the Muslim Forum via a Muslim Outreach worker. Success of pilot project will determine whether similar approach is appropriate for other communities and community based organisations. 50% funding secured from Home Office</li> </ul>

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**Meeting:** Community Safety Partnership Board

**Date:** 12<sup>th</sup> December 2013

**Report Title:** Alcohol- Related Violence Data Sharing Protocol

**Report of:** Marion Morris, Drug and Alcohol Strategic Manager

**Purpose:** To inform the board of a new alcohol-related violence data sharing protocol (based on the 'Cardiff Model'), which has recently been agreed with the North Middlesex Hospital. The primary purpose of the ED data sharing scheme is to enable Community Safety Partnerships to have a better understanding of the extent of local violence problems. In addition it will assist Public Health in their role as 'Responsible Authorities' under the Licensing Act (2003) and identify victims of domestic violence who attend A & E.

### 1. Summary

- 1.1. Hospitals throughout England and Wales are sharing data on violent assaults to help reduce violent crime, cut the number of victims needing emergency treatment/and/or hospital admission and improve community safety. This in turn saves money.
- 1.2. The Cardiff Model as it is known is a process for collecting and sharing anonymised data about assaults seen in ED. It has since been endorsed by the College of Emergency Medicine.
- 1.3. It is well understood that alcohol-related violent crime is often under-recorded and that Emergency Departments are often the first to know about violent incidents. For example, research indicates that only 23% of people injured and treated in hospital as a result of violent assaults are also recorded by police.<sup>1</sup>
- 1.4. Apart from improving our knowledge of night time economy related violence this data when collected elsewhere has also been found to be useful in identifying repeat victims of domestic violence and with being able to pinpoint if violence is associated with a particular licensed premises.
- 1.5. The full details of the protocol can be seen at appendix 1. The hospital's new database system should be in place from February 2014 when these new fields will be added.

<sup>1</sup> [http://cs1.e-learningforhealthcare.org.uk/public/IBA/IBA\\_01\\_007/d/ELFH\\_Session/488/session.html?lms=n#tab\\_564.html](http://cs1.e-learningforhealthcare.org.uk/public/IBA/IBA_01_007/d/ELFH_Session/488/session.html?lms=n#tab_564.html)

<p>1.6. The exact process by which this anonymised data will come into the Community Safety Partnership needs to be agreed and worked through.</p>
<p><b>2. Legal/Financial Implications</b></p> <p><b>None</b></p>
<p><b>3. Recommendations</b></p> <p>3.1. To note the new alcohol-related violence protocol and opportunity to increase knowledge of extent of local alcohol related violence.</p> <p>3.2. Next-steps are to set up a time-limited working group to ensure successful implementation of this protocol with the North Middlesex Hospital.</p>
<p><b>For more information contact:</b></p> <p>Name: Marion Morris Title: Drug and Alcohol Strategy Manager Tel: 020 8489 6962 Email address: marion.morris@<a href="mailto:marion.morris@haringey.gov.uk">haringey.gov.uk</a></p>

**4. Background:**

- 4.1. The impacts of alcohol-related harm are particularly high in Haringey for example, nationally modelled rates of alcohol related crime and alcohol-related violent crime are some of the highest in both London and England and Haringey has the highest rate of alcohol specific deaths among men in London and rates of alcohol-attributable admissions are higher than the London and England average.<sup>2</sup>
- 4.2. This data sharing protocol on alcohol-related violent crime will assist the Community Safety Partnership in being able to develop more tailored crime reduction initiatives based on analysis of local violent crime problems from data that is often not obvious in police data alone.
- 4.3. When implemented systematically with clear processes and support this data has proven to be an effective means of tracking and responding to violent incidents. The Cardiff Model as it is known is a process for collecting and sharing anonymised data about assaults seen in ED. It has since been endorsed by the College of Emergency Medicine.

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<sup>2</sup> NWPFO (2012) Local Alcohol Profiles for England

**Appendices**

**Appendix 1**

## **Proposal for reducing alcohol related violence in Haringey – Implementing the Cardiff model**

**Marion Morris**

**Drug and Alcohol Strategy Manager Haringey Public Health**

### **Background**

#### **Why Share Data**

Emergency departments are often the first to know about violent incidents and a large number of violent crimes resulting in ED treatment are not reported to the police. Research indicates that only 23% of people injured and treated in hospital as a result of violent assaults are also recorded by police.<sup>3</sup> The purpose of an ED data sharing scheme is to enable Community Safety Partnerships to develop tailored crime reduction initiatives based on accurate analysis of local violence problems. Analysis can identify levels of local violence not obvious from police data alone, and this information can be used to attract greater investment for violence reduction initiatives.

This health data is also crucial information for Public Health in their role as a 'Responsible Authority' under the licensing Act of 2003. Being able to pinpoint if violence is associated with a particular licensed premise means we are better placed to influence licensing decisions at a local level.

Apart from identifying violence that may be associated with the night time economy this data has also been found to be useful in identifying repeat victims of domestic violence. Reducing alcohol-related harm and associated health inequalities is a priority for Haringey Clinical Commissioning Group and Haringey Council and was the focus of this year Annual Public Health Report. In summary there is strong support for this approach from public health, police, community safety, and licensing all of whom have a need for the data.

#### **Local Model**

It is proposed that the North Middlesex ED implement a process for collecting and sharing anonymised data about assaults seen in ED in line with the College of Emergency Medicine Guidance<sup>4</sup> and the Cardiff Model (see Appendix one).

The proposed process, based on the Cardiff model has six steps (Figure 1), which result in the following steps:

1. On presentation at ED the patient is clerked at reception. The minimum dataset which needs to be collected is built in to the EDIS screen and

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<sup>3</sup> [http://cs1.e-learningforhealthcare.org.uk/public/IBA/IBA\\_01\\_007/d/ELFH\\_Session/488/session.html?lms=n#tab\\_564.html](http://cs1.e-learningforhealthcare.org.uk/public/IBA/IBA_01_007/d/ELFH_Session/488/session.html?lms=n#tab_564.html)

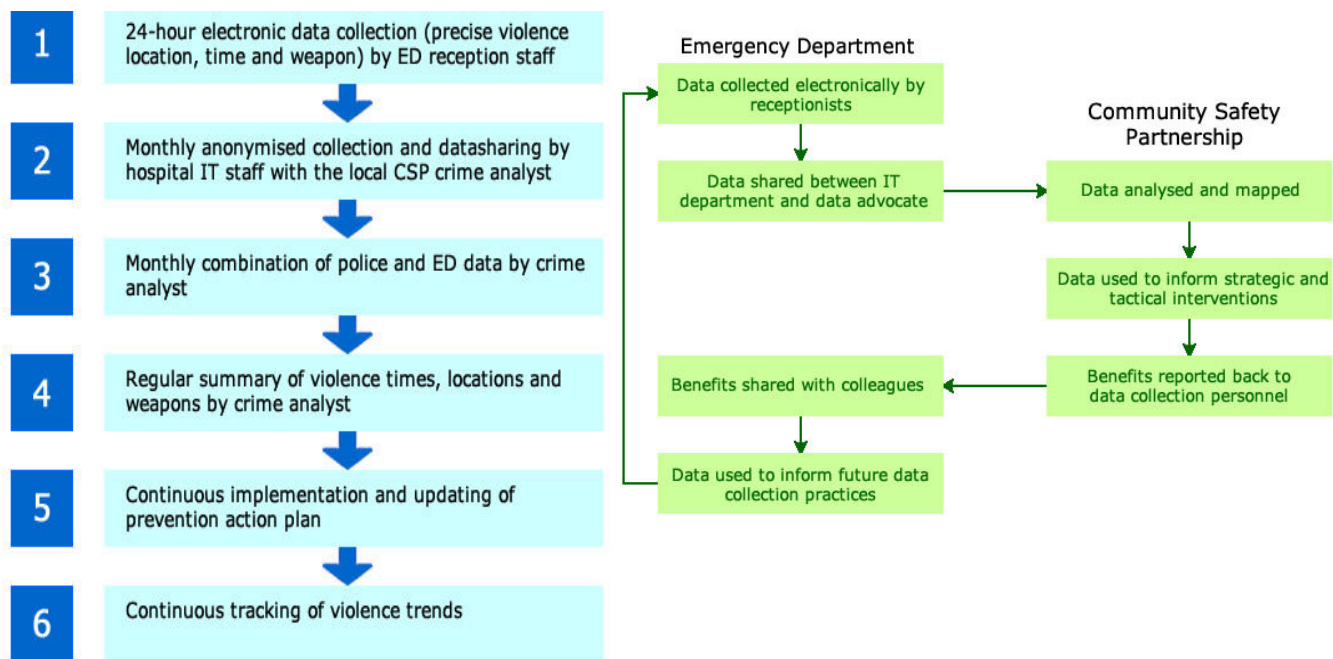
<sup>4</sup> The College of Emergency Medicine Clinical Effectiveness Committee (2009): Guideline for Information Sharing to reduce community violence



completed by the reception staff if the patient has suffered an assault (N.B. regardless of whether alcohol is thought to be a contributing factor this information should be collated). This means busy clinical staff is not diverted from core clinical tasks. However it is essential that senior ED staff engaged to ensure processes are established and that effective working relationships are forged with local authority and police

2. NHS IT staff anonymise the data collected
3. Data is shared with the Community Safety analyst on a monthly basis. The information is shared with the police, licensing and public health
4. Data combined with other police intelligence to identify locations where violence is concentrated and to identify frequency of use of particular weapons which result in preventative initiatives. The information can also be used in representations to the licensing committee.

Figure 1 The process and pathway for collecting and sharing ED assault data



**What data is collected?**

Six key questions have been agreed nationally:

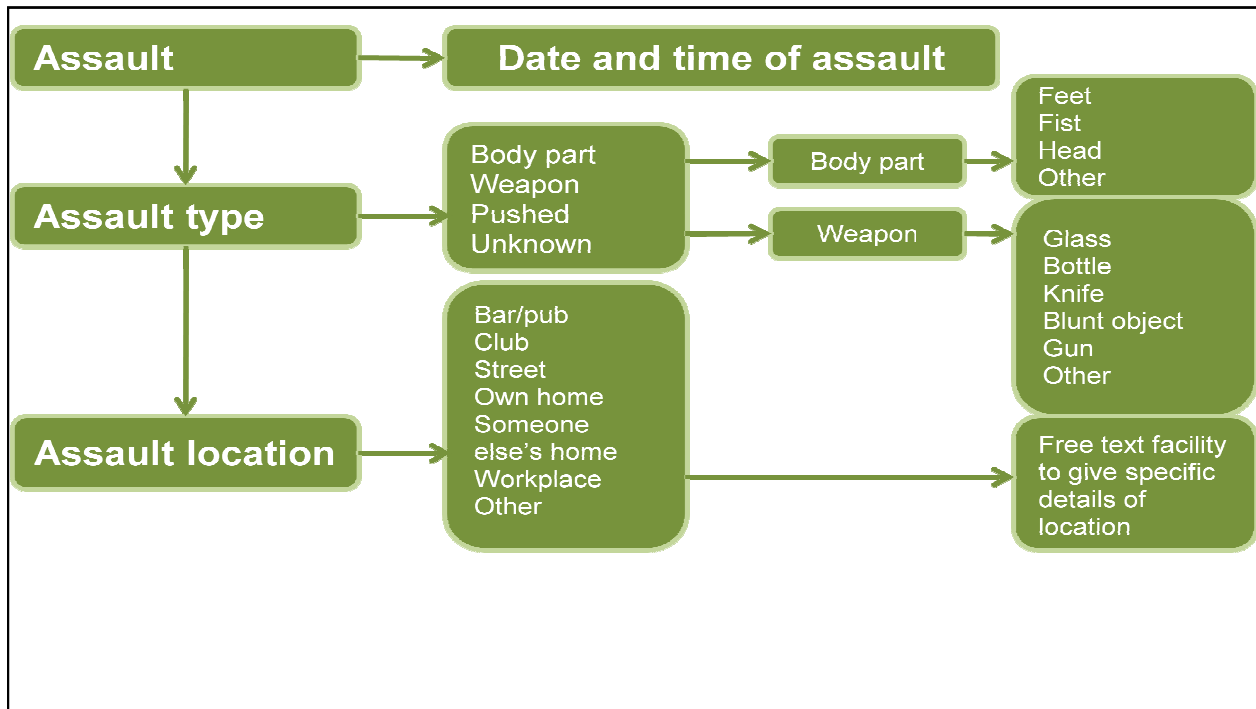
- Which street
- Which licensed premises or other location
- Which weapon (fist, feet, glass, bottle, knife, firearm or other weapon)
- How many assailants
- Was incident reported to police

- Would the patient like the incident to be reported on their behalf

These could be used as core local data set see fig 2. In addition some local partnership have added 'relationship to the assailant' field as this helps identify victims of domestic

Violence. It is proposed that this field be added to core data set in Haringey.

Figure 2 Minimum Assault data to be collected



**Next Steps**

If agreement can be reached with the North Middlesex Hospital to implement this model a time-limited working group would be set up with Public Health, Community Safety staff and analysts and named hospital lead(s). Haringey Public Health is working with Islington public health who is also attempting to implement a similar model at the Whittington hospital in the near future. This would mean we could share comparable data sets.

**Does it work?**

When done systematically, with support, commitment and clear processes, anonymised data sharing has proven to be an effective way of tracking violent incidents (including domestic and sexual violence). The approach began in Cardiff and has since been adopted by about half of ED's in England. Appendix one includes details of the Cardiff model. It is strongly recommended that given the extent of alcohol-related harm in Haringey this approach is adopted.

**The Cardiff Model**

*The Cardiff model works by facilitating earlier and more frequent police intervention through the use of information from EDs – and keeps people out of hospital and out of prison.* J, Shepherd, 2012

The Cardiff Model<sup>5</sup> recognises the importance of EDs collating and passing on details of assaults (location, time, weapon and type) to Community Safety Partnerships. Anonymised ED intelligence is used to develop assault reduction initiatives in collaboration with the police and local authority partners, for instance targeting resources effectively and ultimately reducing alcohol-fuelled violence. The Department of Health have suggested a 'virtuous circle' to enable successful data sharing to tackle violent crime (Figure 3).

**Figure 3** Violence in ED data sharing process



**Creating a 'virtuous circle'**

- To work effectively, partners should be involved at a strategic level – as a minimum, the ED, local authority, police and community safety partnership
- Data is recorded and distributed electronically, ideally at the ED
- The data is then shared and analysed, often by community safety partnerships
- To be effective, this information must inform operational policing and other crime prevention initiatives.
- Good communication is vital – all parties should be informed about the difference it is making

Source: DH – Improving community safety through data sharing

<sup>5</sup> Shepherd, J. (2007): Effective NHS Contributions to violence prevention – The Cardiff model

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